

Results for the Third Quarter 2024

OUR ORGANIZATION

Outgoing tour operators

- Transat Tours Canada (Canada)
- Canadian Affair (United Kingdom)

Retail distribution

Transat Distribution Canada (Canada)

Air transportation

Air Transat

Incoming tour operators

Destination services

- Trafictours
- Turissimo
- North America
- Europe

Transat A.T. inc., a holiday travel reference worldwide, particularly as an air carrier under the Air Transat brand

Founded in Montréal 36 years ago, Transat has achieved worldwide recognition as a provider of leisure travel. Known for operating as an air carrier under the Air Transat brand, Transat also consists of specialist tour operators and other entities in the retail distribution of holiday travel packages. Its full offerings include products and services for exploring a multitude of international destinations, mainly in Europe and the Caribbean, with growth ambitions in South America and North Africa.

Transat is headquartered in Montréal, with places of business in France and the United Kingdom, as well as the Caribbean. Its airline, Air Transat, is an important part of the Montréal-Trudeau (YUL) and Toronto Pearson (YYZ) airport platforms. Transat employs over 5,000 individuals who share the same purpose: reducing the distances that separate us.

Voted World's Best Leisure Airline by passengers at the 2024 Skytrax World Airline Awards, Air Transat is known for its exceptional customer service.(TSX: TRZ) www.transat.com

Third Quarter highlights:

- Revenues of \$736.2 million, down 1.4% from \$746.3 million last year
- Adjusted EBITDA¹ of \$41.3 million, compared to \$114.8 million last year
- Net loss of \$39.9 million (\$1.03 per share), versus net income of \$57.3 million (\$1.49 per share) last year
- Negative free cash flow¹ of \$168.7 million compared to \$52.1 million last year
- Customer deposits for future travel of \$825.8 million, up 1% from July 31, 2023
- Named the World's Best Leisure Airline for the sixth time at the 2024 Skytrax World Airline Awards

Quick Facts

Ticker: TRZ - Listings: Toronto Stock Exchange (TSX)

Year end: October 31

Transat's third-quarter results reflect evolving market conditions and industry-wide pressure as recently indicated by other carriers. Demand for leisure travel remains healthy, as evidenced by higher traffic, but consumers are increasingly price conscious given the current economic uncertainty. Capacity increases throughout the industry also added to competitive pressure and negatively impacted yields.

We have launched a comprehensive plan, referred to as our Elevation Program, which is designed to accelerate our corporate strategy execution and drive long-term profitable growth. The program, initiated this summer, aims for a complete review of operations and business practices. Its objective is to accelerate the implementation of enhanced tools and processes for our teams, in order to optimize overall execution and efficiency. The program will be spearheaded by the newly created Elevation Management Office, which will strengthen governance and accountability for the initiatives undertaken. Our target is to achieve a \$100 million improvement in annual adjusted EBITDA over the next 18 months.





Financial Highlights

Financial Highlights for the Quarters Ended July 31

(in thousands of Canadian dollars,	2024	2023	Difference	Difference
except per share amounts)	\$	\$	\$	%
Consolidated statements of loss				
Revenues	736,203	746,317	(10,114)	(1.4)
Operating income (loss)	(9,837)	64,375	(74,212)	(115.3)
Net income (loss)	(39,893)	57,303	(97,196)	(169.6)
Basic earnings (loss) per share	(1.03)	1.49	(2.52)	(169.1)
Diluted earnings (loss) per share	(1.03)	1.49	(2.52)	(169.1)
Adjusted operating income ¹	41,326	114,782	(73,456)	(64.0)
Adjusted net income (loss) ¹	(42,968)	42,302	(85,270)	(201.6)
Adjusted net earnings (loss) per share ¹	(1.10)	1.10	(2.20)	(200.0)

Consolidated Statements of Financial Position

	As at July 31, 2024		Difference	Difference
(in thousands of Canadian dollars)	\$	\$	\$	%
Consolidated Statements of Financial Position				
Cash and cash equivalents	361,891	435,647	(73,756)	(16.9)
Cash and cash equivalents in trust or otherwise reserved (current and non-current)	305,867	450,752	(144,885)	(32.1)
	667,758	886,399	(218,641)	(24.7)
Total assets	2,793,005	2,569,370	223,635	8.7
Debt (current and non-current)	664,268	669,145	(4,877)	(0.7)
Total debt ¹	2,251,840	2,058,046	193,794	9.4
Total net debt ¹	1,889,949	1,622,399	267,550	16.5

¹Non-IFRS Financial Measures

Adjusted operating income (loss) or adjusted EBITDA

Operating income (loss) before depreciation, amortization and asset impairment expense, reversal of impairment of the investment in a joint venture, restructuring and transaction costs and other significant unusual items, and including premiums related to derivatives that matured during the period. The Corporation uses this measure to assess the operational performance of its activities before the aforementioned items to ensure better comparability of financial results.

Adjusted pre-tax income (loss) or adjusted EBT

Income (loss) before income tax expense before change in fair value of derivatives, revaluation of liability related to warrants, gain (loss) on long-term debt modification, gain (loss) on business disposals, gain on disposal of investment, gain (loss) on asset disposals, restructuring and transaction costs, write-off of assets, reversal of impairment of the investment in a joint venture, foreign exchange gain (loss) and other significant unusual items, and including premiums related to derivatives that matured during the period. The Corporation uses this measure to assess the financial performance of its activities before the aforementioned items to ensure better comparability of financial results.

Adjusted net income (loss)

Net income (loss) before change in fair value of derivatives, revaluation of liability related to warrants, gain (loss) on long-term debt modification, gain (loss) on business disposals, gain on disposal of investment, gain (loss) on asset disposals, restructuring and transaction costs, write-off of assets, reversal of impairment of the investment in a joint venture, foreign exchange gain (loss), reduction in the carrying amount of deferred tax assets and other significant unusual items, and including premiums related to derivatives that matured during the period, net of related taxes. The Corporation uses this measure to assess the financial performance of its activities before the aforementioned items to ensure better comparability of financial results. Adjusted net income (loss) is also used in calculating the variable compensation of employees and senior executives.

Adjusted net earnings (loss) per share

Adjusted net income (loss) divided by the adjusted weighted average number of outstanding shares used in computing diluted earnings (loss) per share.

Total debt

Long-term debt plus lease liabilities, deferred government grant and liability related to warrants, net of deferred financing costs related to the unsecured debt - LEEFF. Management uses total debt to assess the Corporation's debt level, future cash needs and financial leverage ratio. Management believes this measure is useful in assessing the

Total net debt

level, future cash needs and financial leverage ratio. Management believes this measure is useful in assessing the Corporation's capacity to meet its current and future financial obligations.

Total debt (described above) less cash and cash equivalents. Total net debt is used to assess the cash position relative to

the Corporation's debt level. Management believes this measure is useful in assessing the Corporation's capacity to meet its current and future financial obligations.

Free cash flow

Cash flows related to operating activities less cash flows related to investing activities and repayment of lease liabilities. The Corporation uses this measure to assess the cash that's available to be distributed in a discretionary way such as repayment of long-term debt or deferred government grant or distribution of dividend to shareholders.

For more detailed information and for the reconciliations between the IFRS financial measures and the non-IFRS financial measures, please refer to Section 2 Non-IFRS financial measures of our MD&A in Third Quarterly Report of 2024, which is available on SEDAR at www.sedarplus.ca and on www.transat.com in the Investors section.

Senior Management

Annick Guérard President and Chief Executive Officer, Transat

Joseph Adamo President. Transat Distribution Canada

Chief Sales and Marketing Officer, Transat

Bernard Bussières Chief Legal and Government Relations Officer and Corporate Secretary

Julie Lamontagne Chief People, Sustainability and Communications Officer

Marc-Philippe Lumpé Chief Airline Operations Officer

 Sebastian Ponce
 Chief Revenue Officer

 Jean-François Pruneau
 Chief Financial Officer

 Bamba Sissoko
 Chief Information Officer

Investor Relations Information

Jean-François Pruneau Chief Financial Officer

+1 514 987-1616

investorrelations@transat.com

Transat A.T. Inc.
Tour Transat

300 Léo-Pariseau Street, Suite 600 Montreal (Quebec) H2X 4C2

Tel: 1-514-987-1660 Fax: 1-514-987-8035 Transfer Agent and Registrar TSX Trust

ISA Irusi

1701-1190, Canadiens-de-Montréal Avenue

Montreal (Quebec) H3B 0G7

Telephone (toll-free): 1-800-387-0825 shareholderinguiries@tmx.com

tsxtrust.com