



Special Meeting of Shareholders

December 15, 2020



Jean-Marc Eustache

**Chairman of the Board,
President
and Chief Executive Officer**





Jean-Yves Leblanc

**Director and Chairman
of the Special Committee**





Bernard Bussi eres

**Vice-President,
General Counsel
and Corporate Secretary**



Other board members

Raymond Bachand

Louis-Marie Beaulieu

Lucie Chabot

Lina De Cesare

W. Brian Edwards

Susan Kudzman

Ian Rae

Jacques Simoneau

Louise St-Pierre

Philippe Sureau





President's **Message**



Conduct of the Special Meeting

Appointment of scrutineers



Scrutineers' report and quorum





Rules of Procedure



Special Resolution

**Revised arrangement for the acquisition
by Air Canada of all outstanding shares
of Transat**

Question

Period



Vote





Break



Vote Result

Scrutineers' report





President's **Message**

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Adjournment
of the meeting



Thank you