



**TRANSAT A.T INC.**  
**SECOND QUARTERLY REPORT**  
Period ended April 30, 2020

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**Ticker symbol**  
TSX: TRZ

## MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis ("MD&A") provides a review of Transat A.T. Inc.'s operations, performance and financial position for the quarter ended April 30, 2020, compared with the quarter ended April 30, 2019, and should be read in conjunction with the audited consolidated financial statements for the year ended October 31, 2019 and the accompanying notes and the 2019 Annual Report, including the MD&A and the section on risks and uncertainties. The purpose of this document is to provide a second-quarter update to the information contained in the MD&A section of our 2019 Annual Report. The risks and uncertainties set out in the MD&A of the 2019 Annual Report are herein incorporated by reference and remain substantially unchanged. The information contained herein is dated as of June 10, 2020. You will find more information about us on Transat's website at [www.transat.com](http://www.transat.com) and on SEDAR at [www.sedar.com](http://www.sedar.com), including the Attest Reports for the quarter ended April 30, 2020 and the Annual Information Form for the year ended October 31, 2019.

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"). We occasionally refer to non-IFRS financial measures in the MD&A. See the Non-IFRS financial measures section for more information. All dollar figures in this MD&A are in Canadian dollars unless otherwise indicated. The terms "Transat," "we," "us," "our" and the "Corporation" mean Transat A.T. Inc. and its subsidiaries, unless otherwise indicated.

### CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This MD&A contains certain forward-looking statements with respect to the Corporation, including those regarding its results, its financial position, the impacts of the COVID-19 pandemic, its outlook for the future and planned measures, including in particular the gradual resumption of certain flights and actions to improve its cash flow. These forward-looking statements are identified by the use of terms and phrases such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "potential," "predict," "project," "will," "would," the negative of these terms and similar terminology, including references to assumptions. All such statements are made pursuant to applicable Canadian securities legislation. Such statements may involve but are not limited to comments with respect to strategies, expectations, planned operations or future actions. Forward-looking statements, by their nature, involve risks and uncertainties that could cause actual results to differ materially from those contemplated by these forward-looking statements.

Due to the global coronavirus pandemic ("COVID-19"), Transat suspended its airline operations on April 1, 2020. Our flights will be suspended up to July 22, 2020. The current situation, which has severely impacted the tourism industry, has forced us to take these exceptional measures. However, we remain committed to resuming our operations as soon as possible, while complying with the necessary health measures.

The global air transportation and tourism industry has faced a collapse in traffic and demand. Travel restrictions, uncertainty about when borders will reopen, both in Canada and at the destinations we fly to, and the need for quarantine and physical distancing measures create significant demand uncertainty for the remaining part of fiscal 2020 and for fiscal 2021. For the moment, Transat cannot predict all the impacts of COVID-19 on its operations and results, or when the situation will improve. The Corporation has implemented a series of measures, operational and commercial as well as financial measures, including cost reduction, aimed at preserving its cash. The Corporation is monitoring the situation daily to adjust these measures as it evolves. However, until the Corporation is able to resume operations at a sufficient level, the situation will affect its cash.

The forward-looking statements may therefore differ materially from actual results for a number of reasons, including without limitation, economic conditions, changes in demand due to the seasonal nature of the business, extreme weather conditions, climatic or geological disasters, war, political instability, real or perceived terrorism, outbreaks of epidemics or disease, consumer preferences and consumer habits, consumers' perceptions of the safety of destination services and aviation safety, demographic trends, disruptions to the air traffic control system, the cost of protective, safety and environmental measures, competition, the Corporation's ability to maintain and grow its reputation and brand, the availability of funding in the future, fluctuations in fuel prices and exchange rates and interest rates, the Corporation's dependence on key suppliers, the availability and fluctuation of costs related to our aircraft, information technology and telecommunications, changes in legislation, unfavourable regulatory developments or procedures, pending litigation and third party lawsuits, the ability to reduce operating costs, the Corporation's ability to attract and retain skilled resources, labour relations, collective bargaining and labour disputes, pension issues, maintaining insurance coverage at favourable levels and conditions and at an acceptable cost, and other risks detailed in the Risks and Uncertainties sections of the MD&A included in our 2019 Annual Report and this MD&A.

This MD&A also contains certain forward-looking statements about the Corporation concerning a transaction involving the acquisition of all the shares of the Corporation by Air Canada [the "transaction with Air Canada"]. These statements are based on certain assumptions deemed reasonable by the Corporation, but are subject to certain risks and uncertainties, several of which are outside the control of the Corporation, which may cause actual results to vary materially. In particular, the completion of transaction with Air Canada will be subject to customary closing conditions, including regulatory approvals, particularly authorities in Canada and the European Union. Notably, a public interest assessment regarding the arrangement is being undertaken by Transport Canada. On March 27, 2020, as part of this assessment process, the Commissioner of Competition released the report provided to Transport Canada summarizing his assessment of the impacts on competition. On May 1, 2020, Transport Canada in turn provided its assessment report to the Minister of Transport. On May 25, 2020, the European Commission decided to open an in-depth ("Phase II") investigation to assess the transaction with Air Canada. This extension is part of the European Commission's normal process of assessing the impact of transactions submitted for its approval, which is currently complicated by the COVID-19 pandemic and the impact it is having on the international commercial aviation market. Among other things, the vast majority of North American, European and international air carriers have announced reductions in capacity and requested financial assistance measures. This could impact the possibility of reaching an agreement with regulatory authorities regarding an appropriate package of remedies aimed at obtaining the necessary approvals. Moreover, as a result of the commitments made under the arrangement agreement with Air Canada, the Corporation's ability to take measures to respond to the impacts of the COVID-19 pandemic, including recourse to additional funding, is limited. If the required regulatory approvals are obtained and conditions are met, it is expected that the transaction will be completed during the fourth quarter of the 2020 calendar year.

The reader is cautioned that the foregoing list of factors is not exhaustive of the factors that may affect any of the Corporation's forward-looking statements. The reader is also cautioned to consider these and other factors carefully and not to place undue reliance on forward-looking statements.

The forward-looking statements in this MD&A are based on a number of assumptions relating to economic and market conditions as well as the Corporation's operations, financial position and transactions. Examples of such forward-looking statements include, but are not limited to, statements concerning:

- The outlook whereby our flights will be suspended up to July 22, 2020.
- The outlook whereby until the Corporation is able to resume operations at a sufficient level, the situation will affect its cash.
- The outlook whereby Air Canada will acquire all of the shares of the Corporation.
- The outlook whereby if the required regulatory approvals are obtained and conditions are met, it is expected that the transaction with Air Canada will be completed during the fourth quarter of the 2020 calendar year.
- The outlook whereby the Corporation will be able to meet its obligations with cash on hand, cash flows from operations and its borrowing capacity.
- The outlook whereby travel credits will be used by customers and not reimbursed in cash.

In making these statements, the Corporation has assumed, among other things, that travel and border restrictions imposed by government authorities will be relaxed to allow for a resumption of operations of the type and scale expected, that the standards and measures imposed by government and airport authorities to ensure the health and safety of personnel and travellers will be consistent with those announced or currently anticipated, that travellers will continue to travel despite the new health measures and other constraints imposed as a result of the pandemic, that credit facilities and other terms of credit extended by its business partners will continue to be made available as in the past, that management will continue to manage changes in cash flows to fund working capital requirements for the full fiscal year. If these assumptions prove incorrect, actual results and developments may differ materially from those contemplated by the forward-looking statements contained in this MD&A.

The Corporation considers that the assumptions on which these forward-looking statements are based are reasonable.

These statements reflect current expectations regarding future events and operating performance, speak only as of the date this MD&A is issued, and represent the Corporation's expectations as of that date. The Corporation disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, other than as required by applicable securities legislation.

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## NON-IFRS FINANCIAL MEASURES

This MD&A was prepared using results and financial information determined under IFRS. In addition to IFRS financial measures, management uses non-IFRS measures to assess the Corporation's operational performance. It is likely that the non-IFRS financial measures used by the Corporation will not be comparable to similar measures reported by other issuers or those used by financial analysts as their measures may have different definitions. The measures used by the Corporation are intended to provide additional information and should not be considered in isolation or as a substitute for IFRS financial performance measures.

Generally, a non-IFRS financial measure is a numerical measure of an entity's historical or future financial performance, financial position or cash flows that is neither calculated nor recognized under IFRS. Management believes that such non-IFRS financial measures are important as they provide users of our consolidated financial statements with a better understanding of the results of our recurring operations and their related trends, while increasing transparency and clarity into our operating results. Management also believes these measures to be useful in assessing the Corporation's capacity to fulfil its financial obligations.

By excluding from our results items that arise mainly from long-term strategic decisions and/or do not, in our opinion, reflect our operating performance for the period, such as the change in fair value of fuel-related derivatives and other derivatives, gain (loss) on business disposals, restructuring charges, asset impairment, depreciation and amortization, foreign exchange gains (losses) and other significant unusual items, and by including premiums for fuel-related derivatives and other derivatives matured during the period, we believe this MD&A helps users to better analyze our results, as well as our ability to generate cash flows from operations. Furthermore, the use of non-IFRS measures helps users by enabling better comparability of results from one period to another and better comparability with other businesses in our industry.

The non-IFRS measures used by the Corporation are as follows:

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<b>Adjusted operating income (loss)</b>	Operating income (loss) before depreciation and amortization expense, restructuring charge, lump-sum payments related to collective agreements and other significant unusual items, and including premiums for fuel-related derivatives and other derivatives matured during the period. The Corporation uses this measure to assess the operational performance of its activities before the aforementioned items to ensure better comparability of financial results.
<b>Adjusted pre-tax income (loss)</b>	Income (loss) before income tax expense before change in fair value of fuel-related derivatives and other derivatives, gain (loss) on business disposals, restructuring charge, lump-sum payments related to collective agreements, asset impairment, foreign exchange gain (loss) and other significant unusual items, and including premiums for fuel-related derivatives and other derivatives that matured during the period. The Corporation uses this measure to assess the financial performance of its activities before the aforementioned items to ensure better comparability of financial results.
<b>Adjusted net income (loss)</b>	Net income (loss) attributable to shareholders before net income (loss) from discontinued operations, change in fair value of fuel-related derivatives and other derivatives, gain (loss) on business disposal, restructuring charge, lump-sum payments related to collective agreements, asset impairment, foreign exchange gain (loss), reduction in the carrying amount of deferred tax assets and other significant unusual items, and including premiums for fuel-related derivatives and other derivatives that matured during the period, net of related taxes. The Corporation uses this measure to assess the financial performance of its activities before the aforementioned items to ensure better comparability of financial results. Adjusted net income (loss) is also used in calculating the variable compensation of employees and senior executives.
<b>Adjusted net income (loss) per share</b>	Adjusted net income (loss) divided by the adjusted weighted average number of outstanding shares used in computing diluted earnings (loss) per share.
<b>Total debt</b>	Long-term debt plus the amount for lease liabilities. Management uses total debt to assess the Corporation's debt level, future cash needs and financial leverage ratio. Management believes this measure is useful in assessing the Corporation's capacity to meet its current and future financial obligations.
<b>Total net debt (Cash and cash equivalents, net of total debt)</b>	Total debt (described above) less cash and cash equivalents. Total net debt is used to assess the cash position relative to the Corporation's debt level. Management believes this measure is useful in assessing the Corporation's capacity to meet its current and future financial obligations.

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The following tables reconcile the non-IFRS financial measures to the most comparable IFRS financial measures:

(in thousands of Canadian dollars, except per share amounts)	Quarters ended		Six-month periods ended	
	April 30		April 30	
	2020	2019 Restated <sup>(1)</sup>	2020	2019 Restated <sup>(1)</sup>
	\$	\$	\$	\$
Operating income (loss)	(29,551)	(3,768)	(54,617)	(52,388)
Special items	(2,495)	—	1,679	—
Depreciation and amortization	53,154	44,201	101,439	85,361
Premiums related to fuel-related derivatives and other derivatives matured during the period	—	(77)	—	(167)
<b>Adjusted operating income (loss)</b>	<b>21,108</b>	<b>40,356</b>	<b>48,501</b>	<b>32,806</b>
Income (loss) before income tax expense	(157,852)	398	(201,816)	(70,387)
Special items	(2,495)	—	1,679	—
Change in fair value of fuel-related derivatives and other derivatives	89,067	(18,401)	99,851	291
Foreign exchange loss	32,455	10,979	35,943	11,153
Premiums related to fuel-related derivatives and other derivatives matured during the period	—	(77)	—	(167)
<b>Adjusted pre-tax income (loss)</b>	<b>(38,825)</b>	<b>(7,101)</b>	<b>(64,343)</b>	<b>(59,110)</b>
Net income (loss) attributable to shareholders	(179,548)	(939)	(213,353)	(53,891)
Special items	(2,495)	—	1,679	—
Change in fair value of fuel-related derivatives and other derivatives	89,067	(18,401)	99,851	291
Foreign exchange loss	32,455	10,979	35,943	11,153
Premiums related to fuel-related derivatives and other derivatives matured during the period	—	(77)	—	(167)
Tax impact	21,729	2,017	16,785	(3,015)
<b>Adjusted net income (loss)</b>	<b>(38,792)</b>	<b>(6,421)</b>	<b>(59,095)</b>	<b>(45,629)</b>
Adjusted net income (loss)	(38,792)	(6,421)	(59,095)	(45,629)
Adjusted weighted average number of outstanding shares used in computing diluted earnings per share	37,747	37,579	37,747	37,528
<b>Adjusted net income (loss) per share</b>	<b>(1.03)</b>	<b>(0.17)</b>	<b>(1.57)</b>	<b>(1.22)</b>
			As at April 30, 2020	As at October 31, 2019 Restated <sup>(1)</sup>
			\$	\$
Long-term debt			49,973	—
Lease liabilities			770,986	665,929
<b>Total debt</b>			<b>820,959</b>	<b>665,929</b>
Total debt			820,959	665,929
Cash and cash equivalents			(733,679)	(564,844)
<b>Total net debt (Cash and cash equivalents, net of total debt)</b>			<b>87,280</b>	<b>101,085</b>

<sup>1</sup> The Corporation adopted IFRS 16, Leases, on November 1, 2019, and restated the 2019 figures. See Changes in Accounting Policies section.

## FINANCIAL HIGHLIGHTS

(in thousands of Canadian dollars, except per share amounts)	Quarters ended April 30				Six-month periods ended April 30			
	2020	2019	Difference	Difference	2020	2019	Difference	Difference
	\$	Restated <sup>(2)</sup> \$	\$	%	\$	Restated <sup>(2)</sup> \$	\$	%
<b>Consolidated Statements of Income (Loss)</b>								
Revenues	571,298	897,413	(326,115)	(36.3)	1,264,097	1,544,979	(280,882)	(18.2)
Operating income (loss)	(29,551)	(3,768)	(25,783)	(684.3)	(54,617)	(52,388)	(2,229)	(4.3)
Net income (loss) attributable to shareholders	(179,548)	(939)	(178,609)	(19,021.2)	(213,353)	(53,891)	(159,462)	(295.9)
Basic earnings (loss) per share	(4.76)	(0.02)	(4.74)	(23,700.0)	(5.65)	(1.43)	(4.22)	(295.1)
Diluted earnings (loss) per share	(4.76)	(0.02)	(4.74)	(23,700.0)	(5.65)	(1.43)	(4.22)	(295.1)
Adjusted operating income (loss) <sup>(1)</sup>	21,108	40,356	(19,248)	(47.7)	48,501	32,806	15,695	47.8
Adjusted net income (loss) <sup>(1)</sup>	(38,792)	(6,421)	(32,371)	(504.1)	(59,095)	(45,629)	(13,466)	(29.5)
Adjusted net income (loss) per share <sup>(1)</sup>	(1.03)	(0.17)	(0.86)	(505.9)	(1.57)	(1.22)	(0.35)	(28.7)
<b>Consolidated Statements of Cash Flows</b>								
Operating activities	49,594	218,567	(168,973)	(77.3)	222,801	301,478	(78,677)	(26.1)
Investing activities	(33,170)	(39,160)	5,990	15.3	(66,268)	(77,319)	11,051	14.3
Financing activities	34,213	(7,398)	41,611	562.5	10,147	(26,699)	36,846	138.0
Effect of exchange rate changes on cash and cash equivalents	861	3,868	(3,007)	(77.7)	2,155	5,208	(3,053)	(58.6)
Net change in cash and cash equivalents	51,498	175,877	(124,379)	(70.7)	168,835	202,668	(33,833)	(16.7)
<b>Consolidated Statements of Financial Position</b>								
Cash and cash equivalents					733,679	564,844	168,835	29.9
Cash and cash equivalents in trust or otherwise reserved (current and non-current)					337,056	352,771	(15,715)	(4.5)
					1,070,735	917,615	153,120	16.7
Total assets					2,487,860	2,324,490	163,370	7.0
Debt (current and non-current)					49,973	—	49,973	100.0
Total debt <sup>(1)</sup>					820,959	665,929	155,030	23.3
Total net debt (Cash and cash equivalents, net of total debt) <sup>(1)</sup>					87,280	101,085	(13,805)	(13.7)

<sup>1</sup> See Non-IFRS Financial Measures section.

<sup>2</sup> The Corporation adopted IFRS 16, Leases, on November 1, 2019, and restated the 2019 figures. See Changes in Accounting Policies section.

## OVERVIEW

### IMPACT OF THE COVID-19 PANDEMIC

Since February 24, 2020, owing to the COVID-19 pandemic across the world and particularly in Transat's European destinations, the Corporation's bookings have declined sharply compared with the corresponding period of 2019. Due to the global coronavirus pandemic ("COVID-19"), Transat suspended its airline operations on April 1, 2020. Our flights will be suspended up to July 22, 2020. The current situation, which has severely impacted the tourism industry, has forced us to take these exceptional measures. However, we remain committed to resuming our operations as soon as possible, while complying with the necessary health measures.

The global air transportation and tourism industry has faced a collapse in traffic and demand. Travel restrictions, uncertainty about when borders will reopen, both in Canada and at the destinations we fly to, and the need for quarantine and physical distancing measures create significant demand uncertainty for the remaining part of fiscal 2020 and for fiscal 2021. For the moment, Transat cannot predict all the impacts of COVID-19 on its operations and results, or when the situation will improve. The Corporation has implemented a series of measures, in particular operational, commercial and financial measures, including cost reduction, aimed at preserving its cash. The Corporation is monitoring the situation daily to adjust these measures as it evolves.

The Corporation has taken the following measures regarding the COVID-19 pandemic:

- From April 1, and through July 22, the Corporation has suspended all flights and is constantly monitoring demand and constraints by destination with a view to a gradual return to operations;
- In March, as a precautionary measure, the Corporation drew down on its \$50.0 million revolving credit facility agreement for operating purposes. As at April 30, 2020, cash and cash equivalents totalled \$733.7 million;
- Senior executives and the Board of Directors agreed to a voluntary reduction in their compensation from 10% to 20%;
- In March, the Corporation decided to early retire all of its Airbus A310s from the fleet;
- In order to protect its cash and allow recovery after the restrictions have been lifted, the Corporation has granted its customers a travel credit valid for 24 months for flights cancelled due to the exceptional situation and including travel restrictions imposed by governments;
- Since March, the Corporation has been renegotiating with aircraft lessors, as well as other lessors, to defer a number of monthly lease payments. The Corporation has also been negotiating with its suppliers to benefit from cost reductions and changes in payment terms, and has implemented measures to reduce expenses and investments. Preserving cash is a priority for the Corporation and other opportunities are being evaluated to achieve this objective;
- As of the end of March, the Corporation proceeded with the gradual temporary layoff of a large part of its personnel, reaching more than 85%;
- In April, the Corporation made use of the Canada Emergency Wage Subsidy ("CEWS") for its Canadian workforce, which enabled it to finance part of the salaries of its staff still at work and to propose employees temporarily laid off to receive a part of their salary equivalent to the amount of the grant received, without work counterpart;

## CORE BUSINESS

Transat is a leading integrated international tourism company specializing in holiday travel, which operates and markets its services in the Americas and Europe. It develops and markets holiday travel services in packages, including air travel and hotel stays, and air-only formats. Transat operates under the Transat and Air Transat brands mainly in Canada, France, the United Kingdom and in ten other European countries, directly or through intermediaries, as part of a multi-channel strategy. Transat is also a retail distributor, both online and through travel agencies, some of which it owns. It offers destination services in Mexico, the Dominican Republic and Jamaica. Recently, Transat started setting up a division with a mission to own and operate hotels in the Caribbean and Mexico and to market them, particularly in the United States, in Europe and in Canada.

As a leader in holiday travel, Transat intends to pursue growth by inspiring trust in travellers and by offering them an experience that is exceptional, heart-warming and reliable. Our customers are our primary focus, and sustainable development of tourism is our passion. We intend to expand our range of operations and mission to include the hotel business.

## DEFINITIVE ARRANGEMENT AGREEMENT

On August 23, 2019, Transat's shareholders approved the arrangement agreement with Air Canada, under which it is provided that Air Canada will acquire all issued and outstanding shares of Transat for a cash consideration of \$18.00 per share [the "arrangement"]. The arrangement remains subject to certain customary closing conditions, including regulatory approvals, particularly authorities in Canada and the European Union. Notably, a public interest assessment regarding the arrangement is being undertaken by Transport Canada. On March 27, 2020, as part of this assessment process, the Commissioner of Competition released the report provided to Transport Canada summarizing his assessment of the impacts on competition. On May 1, 2020, Transport Canada in turn provided its assessment report to the Minister of Transports. On May 25, 2020, the European Commission decided to open an in-depth ("Phase II") investigation to assess the transaction with Air Canada. This extension is part of the European Commission's normal process of assessing the impact of transactions submitted for its approval, which is currently complicated by the COVID-19 pandemic and the impact it is having on the international commercial aviation market.

While the Corporation remains firmly committed to completing the transaction with Air Canada, certain factors beyond its control and related to the COVID-19 pandemic could influence the outcome of the proposed arrangement. The market conditions of the global industry have been completely transformed. Among other things, the vast majority of North American, European and international air carriers have announced reductions in capacity and requested financial assistance measures. This could impact the possibility of reaching an agreement with regulatory authorities regarding an appropriate package of remedies aimed at obtaining the necessary approvals.

Moreover, the effects of the pandemic could force the Corporation to take certain measures, including the use of certain additional sources of funding, while its capacity to take such measures is restricted by the covenants undertaken under the arrangement agreement with Air Canada. Among other things, the Corporation has undertaken not to incur additional indebtedness except in the normal course of its operations and on conditions allowing for repayment without penalty upon closing of the arrangement. The agreement also provides that Air Canada's consent for measures that would not be taken in the normal course of business may not be unreasonably withheld.

If the required approvals are obtained and the conditions are met, it is now expected that the arrangement will be completed during the fourth quarter of the 2020 calendar year. Under the arrangement agreement, the deadline for obtaining the regulatory approvals cannot be extended beyond December 27, 2020. This date, initially set for June 27, 2020, may be deferred, to the extent that the regulatory approvals are not obtained, for three one-month periods upon notification by one of the parties, and subsequently for three additional one-month periods under certain conditions. The Corporation has informed Air Canada of its decision to activate the first one-month period, which defers, for now, the June 27 deadline to July 27, 2020.

The hotel development strategy and related objectives are affected by the arrangement as the Corporation has agreed to limit its commitments and expenses related to the execution of its hotel strategy in the period leading up to the closing of the arrangement.

The management information circular dated July 19, 2019 contains additional information regarding the arrangement.

## CONSOLIDATED OPERATIONS

(in thousands of dollars)	Quarters ended April 30				Six-month periods ended April 30			
	2020	2019	Difference	Difference	2020	2019	Difference	Difference
	\$	Restated <sup>(1)</sup> \$	\$	%	\$	Restated <sup>(1)</sup> \$	\$	%
<b>Revenues</b>	<b>571,298</b>	897,413	(326,115)	(36.3)	<b>1,264,097</b>	1,544,979	(280,882)	(18.2)
<b>Operating expenses</b>								
Costs of providing tourism services	196,674	361,818	(165,144)	(45.6)	432,137	602,938	(170,801)	(28.3)
Aircraft fuel	92,582	118,911	(26,329)	(22.1)	196,121	211,480	(15,359)	(7.3)
Salaries and employee benefits	78,646	105,758	(27,112)	(25.6)	181,649	203,743	(22,094)	(10.8)
Sales and distribution costs	41,299	73,361	(32,062)	(43.7)	93,193	124,817	(31,624)	(25.3)
Aircraft maintenance	33,830	43,950	(10,120)	(23.0)	84,184	94,280	(10,096)	(10.7)
Airport and navigation fees	31,080	43,274	(12,194)	(28.2)	69,076	77,123	(8,047)	(10.4)
Aircraft rent	15,162	25,526	(10,364)	(40.6)	24,234	44,139	(19,905)	(45.1)
Other airline costs	41,858	58,638	(16,780)	(28.6)	92,096	106,521	(14,425)	(13.5)
Other	19,244	25,497	(6,253)	(24.5)	43,160	46,892	(3,732)	(8.0)
Share of net loss (income) of a joint venture	(185)	247	(432)	(174.9)	(254)	73	(327)	(447.9)
Depreciation and amortization	53,154	44,201	8,953	20.3	101,439	85,361	16,078	18.8
Special items	(2,495)	—	(2,495)	100.0	1,679	—	1,679	100.0
	<b>600,849</b>	901,181	(300,332)	(33.3)	<b>1,318,714</b>	1,597,367	(278,653)	(17.4)
<b>Operating income (loss)</b>	<b>(29,551)</b>	(3,768)	(25,783)	(684.3)	<b>(54,617)</b>	(52,388)	(2,229)	(4.3)
Financing costs	11,245	8,840	2,405	27.2	21,332	17,395	3,937	22.6
Financing income	(4,466)	(5,584)	1,118	20.0	(9,927)	(10,840)	913	8.4
Change in fair value of fuel-related derivatives and other derivatives	89,067	(18,401)	107,468	584.0	99,851	291	99,560	34,213.1
Foreign exchange loss	32,455	10,979	21,476	195.6	35,943	11,153	24,790	222.3
<b>Income (loss) before income tax expense</b>	<b>(157,852)</b>	398	(158,250)	(39,761.3)	<b>(201,816)</b>	(70,387)	(131,429)	(186.7)
<b>Income taxes (recovery)</b>								
Current	(4,037)	4,588	(8,625)	(188.0)	(5,927)	1,057	(6,984)	(660.7)
Deferred	25,897	(4,821)	30,718	637.2	16,785	(20,105)	36,890	183.5
	<b>21,860</b>	(233)	22,093	9,482.0	<b>10,858</b>	(19,048)	29,906	157.0
<b>Net income (loss) for the period</b>	<b>(179,712)</b>	631	(180,343)	(28,580.5)	<b>(212,674)</b>	(51,339)	(161,335)	(314.3)
<b>Net income (loss) attributable to:</b>								
Shareholders	(179,548)	(939)	(178,609)	(19,021.2)	(213,353)	(53,891)	(159,462)	(295.9)
Non-controlling interests	(164)	1,570	(1,734)	(110.4)	679	2,552	(1,873)	(73.4)
	<b>(179,712)</b>	631	(180,343)	(28,580.5)	<b>(212,674)</b>	(51,339)	(161,335)	(314.3)

<sup>1</sup> The Corporation adopted IFRS 16, *Leases*, on November 1, 2019, and restated the 2019 figures. See Changes in Accounting Policies section.

## RESTATEMENT OF COMPARATIVE FIGURES

IFRS 16, *Leases*, was adopted retrospectively on November 1, 2019 with restatement for each prior reporting period presented. Accordingly, the consolidated statement of loss for the period ended April 30, 2019 has been restated. Aircraft maintenance costs, aircraft rent, rent included in other costs, depreciation and amortization, financing costs and foreign exchange effect for the quarter ended April 30, 2019 were restated to reflect the new accounting policies. The main changes related to the adoption of IFRS 16 are described in note 3 to the interim condensed consolidated financial statements for the period ended April 30, 2020.

## REVENUES

We generate our revenues from outgoing tour operators, air transportation, travel agencies, distribution, incoming tour operators and services at travel destinations.

Compared to 2019, our revenues decreased by \$326.1 million (36.3%) for the quarter ended April 30, 2020 and by \$280.9 million (18.2%) for the six-month period. Starting in mid-March, restrictions on international travel and government-imposed quarantine measures made travel sales very difficult. The flights operated during the last two weeks of March were mainly intended for the repatriation of the Corporation's customers to Canada or their country of origin, resulting in very significant costs. Thereafter, the Corporation suspended all of its flights as of April 1 and therefore had no more sales from that date. For the quarter and six-month period, these factors caused the fall in revenues. This fall was partially offset by an increase in the number of travellers across our programs up to the beginning of March 2020 as a result of our decision to increase capacity.

## OPERATING EXPENSES

Total operating expenses for the quarter and six-month period declined \$300.3 million (33.3%) and \$278.7 million (17.4%), respectively, compared with 2019. These declines were attributable to the significant reduction in capacity in the second half of the second quarter due to the COVID-19 pandemic, combined with lower hotel room costs.

### COSTS OF PROVIDING TOURISM SERVICES

Costs of providing tourism services are incurred by our tour operators. They include hotel room costs and the cost of booking blocks of seats or full flights with carriers other than Air Transat. Compared with 2019, these costs decreased by \$165.1 million (45.6%) for the quarter and by \$170.8 million (28.3%) for the six-month period. These decreases were mainly attributable to a sharp decline in the number of packages sold compared with 2019 for the second half of the second quarter due to the COVID-19 pandemic, combined with lower hotel room costs.

### AIRCRAFT FUEL

Aircraft fuel expense was down \$26.3 million (22.1%) for the quarter and \$15.4 million (7.3%) for the six-month period. These decreases resulted primarily from the significant reduction in capacity for the second half of the second quarter due to the COVID-19 pandemic and the decline in fuel prices indices compared with 2019, partially offset by the unfavourable settlement of fuel-related derivative contracts. For the six-month period, the decrease was partially offset by the higher capacity during the first quarter compared with 2019.

### SALARIES AND EMPLOYEE BENEFITS

Salaries and employee benefits were down \$27.1 million (25.6%) for the quarter and \$22.1 million (10.8%) for the six-month period, compared with 2019. The decreases resulted from the fact that the Corporation made use of the CEWS for its Canadian workforce for the period from March 15 to April 30, 2020; an amount of \$12.2 million was recognized during the quarter related to the active employees. Moreover, outside Canada, the Corporation made significant temporary layoffs. For the six-month period, the decrease was partially offset by the annual salary reviews and the hiring of flight attendants and pilots following the increase in capacity up to the beginning of March 2020.

### SALES AND DISTRIBUTION COSTS

Sales and distribution costs include commissions, which are expenses paid by tour operators to travel agencies for their services as intermediaries between the tour operator and the consumer, credit card fees, distribution expenses and marketing expenses. Sales and distribution costs were down \$32.1 million (43.7%) for the quarter and \$31.6 million (25.3%) for the six-month period, compared with 2019. These decreases resulted from the significant decline in revenues related to the COVID-19 pandemic since the beginning of March 2020.

### AIRCRAFT MAINTENANCE

Aircraft maintenance costs consist mainly of non-capitalizable engine and airframe maintenance expenses incurred by Air Transat for aircraft as well as in connection with the provision for return conditions. Compared with 2019, these costs decreased by \$10.1 million (23.0%) for the quarter and by \$10.1 million (10.7%) for the six-month period. These decreases were attributable to the reduction in the number of aircraft in our seasonal fleet compared with 2019, a significant decline in the capacity related to the COVID-19 pandemic since the beginning of March 2020 as well as the early retirement of all our Airbus A310s from our fleet.

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#### AIRPORT AND NAVIGATION FEES

Airport and navigation fees consist mainly of fees charged by airports and air traffic control entities. These fees decreased by \$12.2 millions (28.2%) for the quarter and by \$8.0 million (10.4%) for the six-month period, compared with 2019. These decreases resulted from the significant decline in the capacity related to the COVID-19 pandemic since the beginning of March 2020. For the six-month period, the decrease was partially offset by increased capacity compared with 2019 up to the beginning of March 2020.

#### AIRCRAFT RENT

Aircraft rent decreased by \$10.4 millions (40.6%) during the quarter and by \$19.9 million (45.1%) for the six-month period. These decreases were due to the reduction in the number of aircraft in our seasonal fleet compared with 2019.

#### OTHER AIRLINE COSTS

Other airline costs consist mainly of handling, crew, catering costs and other costs related to the airline. Other airline costs were down \$16.8 million (28.6%) for the quarter and \$14.4 million (13.5%) for the six-month period, compared with 2019. These decreases were attributable to a significant decline in the capacity related to the COVID-19 pandemic since the beginning of March 2020.

#### OTHER

Other costs declined \$6.3 million (24.5%) for the quarter and \$3.7 million (8.0%) for the six-month period, compared with 2019. These decreases were attributable, among other things, to lower operating expenses related to franchising and lower professional fees.

#### SHARE OF NET INCOME (LOSS) OF A JOINT VENTURE

Share of net income (loss) of a joint venture represents our share of the net income (loss) of Desarrollo Transimar, our hotel joint venture. Our share of net income for the second quarter amounted to \$0.2 million, compared with a share of net loss of \$0.2 million for the corresponding quarter of 2019. For the six-month period, our share of net income amounted to \$0.3 million, compared with a share of net loss of \$0.1 million for 2019. The operations of our hotel joint venture have been suspended since the end of March 2020 until June 30, 2020 due to the COVID-19 pandemic.

#### DEPRECIATION AND AMORTIZATION

Depreciation and amortization expense includes depreciation and amortization as well as impairment losses relating to property, plant and equipment and intangible assets subject to amortization. This expense was up \$9.0 million (20.3%) for the second quarter and \$16.1 million (18.8%) for the six-month period, compared with 2019. The increases were mainly attributable to right-of-use assets related to the fleet, following the commissioning of two Airbus A321neo LR's in 2019, another one in 2020, and three Airbus A321XLR's in 2020, as well as recent maintenance costs capitalized under aircraft engines.

#### SPECIAL ITEMS

Special items generally include restructuring charges and other significant unusual items. For the quarter and six-month period ended April 30, 2020, professional fees of \$1.8 million and \$3.0 million and compensation expense reversals of \$4.3 million and \$1.3 million, respectively, were recorded in connection with the transaction with Air Canada. The compensation expenses are mainly related to the stock-based compensation plans which include a change of control clause and to adjustments related to stock-based compensation plan provisions. For the quarter ended April 30, 2020, the compensation expense reversal was attributable to the significant decline in share price. Compensation expenses recorded as special items result from Air Canada's offer, which makes it likely that the change of control criteria included in some of the Corporation's stock-based compensation plans will be met, and which also reduces the vesting period. The share closing price of \$10.10 as at April 30, 2020 was used to calculate expenses related to the stock-based compensation plans, when applicable.

Total arrangement costs incurred until April 30, 2020 in connection with the transaction with Air Canada was \$13.3 million compared to the estimate of \$12.0 million as planned in the Management Proxy Circular of July 19, 2019. The arrangement costs will be greater than those initially estimated. The increase in costs is partially due to the transaction price set at \$18.00 per share, compared to \$13.00 per share when the circular was published, as well as expenses higher than those initially planned to meet the requirements of regulatory approvals necessary for the completion of the transaction, including those of Canada and the European Union. The arrangement costs include legal and accounting fees and financial advisory fees, some of which are conditional on the closing of the transaction.

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## OPERATING RESULTS

Given the above, we reported an operating loss of \$29.6 million (5.2%) for the second quarter, compared with \$3.8 million (0.4%) in 2019. For the six-month period, we reported an operating loss of \$54.6 million (4.3%), compared with \$52.4 million (3.4%) in 2019. The deterioration in results was attributable to the significant reduction in capacity in the second half of the second quarter due to the COVID-19 pandemic as a result of which the decline in revenues was greater than the decrease in operating expenses. Up to the beginning of March 2020, the profitability of the sun destinations program, our main program for the winter season, had sharply improved compared with 2019.

For the quarter, the Corporation reported adjusted operating income of \$21.1 million (3.7%), compared with \$40.4 million (4.5%) in 2019. For the six-month period, we reported an adjusted operating income of \$48.5 million (3.8%), compared with \$32.8 million (2.1%) in 2019. Up to the beginning of March 2020, before the COVID-19 pandemic adversely impacted our results, our adjusted operating income was up \$63.3 million compared with 2019 due to an improvement in the profitability of the sun destinations program, our main program during the winter season.

## OTHER EXPENSES AND REVENUES

### FINANCING COSTS

Financing costs include interest on lease liabilities, long-term debt and other interest, standby fees, as well as financial expenses. Financing costs increased by \$2.4 million (27.2%) for the second quarter and by \$3.9 million (22.6%) for the six-month period, compared with 2019. These increases were mainly attributable to the interest expense on lease liabilities related to aircraft, following the commissioning of two Airbus A321neo LR in 2019 and one in 2020.

### FINANCING INCOME

Financing income was down \$1.1 million (20.0%) for the second quarter and \$0.9 million (8.4%) for the six-month period, compared with 2019, as a result of interest rates declining during the second quarter of 2020 compared with 2019.

### CHANGE IN FAIR VALUE OF FUEL-RELATED DERIVATIVES AND OTHER DERIVATIVES

The change in fair value of fuel-related derivatives and other derivatives corresponds to the change in fair value, for the period, of the portfolio of derivative financial instruments held and used by the Corporation to manage its exposure to fluctuations in fuel prices and foreign exchange. During the quarter, the fair value of fuel-related derivatives and other derivatives decreased by \$89.1 million, compared with a \$18.4 million increase in 2019. For the six-month period, the fair value of fuel-related derivatives and other derivatives were down \$99.9 million, compared with \$0.3 million in 2019. During the second quarter, the COVID-19 pandemic caused oil prices to plunge with the price of a barrel of oil falling to an all-time low. These decreases resulted from the decline in fair value of fuel-related derivatives following the sharp fall in fuel prices indices during the second quarter.

### FOREIGN EXCHANGE LOSS

During the quarter, we recognized a \$32.5 million foreign exchange loss, compared with \$11.0 million in 2019. For the six-month period, the Corporation recorded a foreign exchange loss of \$35.9 million, compared with \$11.2 million in 2019. Foreign exchange losses resulted mainly from the unfavourable exchange effect on lease liabilities related to aircraft, following the weakening of the dollar against the U.S. dollar, during the second quarter.

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## INCOME TAXES

Income tax expense for the second quarter totalled \$21.9 million, compared with an income tax recovery of \$0.2 million for the corresponding quarter of last year. For the six-month period, the income tax expense amounted to \$10.9 million, compared with an income tax recovery of \$19.0 million in 2019. Excluding the gain on business disposals and the share of net income of a joint venture, the effective tax rate was 13.8% for the quarter and 5.4% for the six-month period, compared with 36.1% and 27.1%, respectively, for the corresponding periods of 2019. For the quarter, the change in tax rate resulted primarily from the reduction in the carrying amount of deferred tax assets recognized in previous years and the non-recognition of deferred tax assets in fiscal 2020.

During the quarter ended April 30, 2020, the Corporation stopped recognizing deferred tax assets and wrote down deferred tax asset balances whose recognition could no longer be justified under IFRS due to the unfavourable impact of the COVID-19 pandemic on our results and the high level of uncertainty related to demand for the remaining part of fiscal 2020 and for fiscal 2021.

## NET INCOME (LOSS)

Considering the items discussed in the Consolidated operations section, we reported a net loss of \$179.7 million for the quarter ended April 30, 2020 compared with net income of \$0.6 million in 2019. For the six-month period ended April 30, 2020, we reported a net loss of \$212.7 million, compared with \$51.3 million in 2019.

## NET INCOME (LOSS) ATTRIBUTABLE TO SHAREHOLDERS AND ADJUSTED NET INCOME (LOSS)

Net loss attributable to shareholders amounted to \$179.5 million or \$4.76 per share (basic and diluted) compared with \$0.9 million or \$0.02 per share (basic and diluted) for the corresponding quarter of last year. Net loss attributable to shareholders amounted to \$213.4 million or \$5.65 per share (basic and diluted) compared with \$53.9 million or \$1.43 per share (basic and diluted) for the corresponding six-month period of last year. For the second quarter of 2020, the weighted average number of outstanding shares used to compute per share amounts was 37,747,000 (basic and diluted), compared with 37,644,000 (basic and diluted) for the corresponding quarter of 2019. For the first six-month period of 2020, the weighted average number of outstanding shares used to compute per share amounts was 37,747,000 (basic and diluted), compared with 37,608,000 (basic and diluted) for the corresponding period of 2019.

For the quarter and six-month period ended April 30, 2020, our adjusted net loss was \$38.8 million (\$1.03 per share) and \$59.1 million (\$1.57 per share), respectively, compared with an adjusted net loss of \$6.4 million (\$0.17 per share) and \$45.6 million (\$1.22 per share), respectively, for the corresponding periods of 2019.

## SELECTED QUARTERLY FINANCIAL INFORMATION

The Corporation adopted IFRS 16, *Leases*, on November 1, 2019, and restated the quarterly financial information shown in the table below for 2019. However, the analysis of the quarterly financial information for 2019 compared with 2018 was carried out on the results before restatement to ensure comparability.

The Corporation's operations are seasonal in nature; consequently, interim operating results do not proportionately reflect the operating results for a full year. Revenues increased compared with the corresponding quarters, with the exception of the second part of winter (Q2). For the first part of winter (Q1), the higher revenues were mainly attributable to the 10.8% increase in the number of travellers in the sun destinations program, our main program for the winter season. For the second part of winter (Q2), the sharp fall in revenues resulted from the significant reduction in capacity during the second half of the second quarter due to the COVID-19 pandemic. For the summer season (Q3 and Q4), growth in revenues was driven primarily by higher average selling prices and load factors across all our programs, as well as growth in ancillary revenues.

In terms of operating results, for the first part of winter (Q1), the decrease in our operating loss was primarily due to higher profitability of the sun destinations program, our main program for the winter season. For the second part of winter (Q2), the increase in our operating loss was mainly attributable to the significant reduction in capacity in the second half of the second quarter due to the COVID-19 pandemic as a result of which the decline in revenues was greater than the decrease in operating expenses. For the summer season (Q3 and Q4), the improvement in our operating income was driven by higher average selling prices and load factors across all our programs, and growth in ancillary revenues. The increase in operating income was partially offset by the costs associated with the transaction with Air Canada and higher aircraft maintenance costs. As a result, the following quarterly financial information may vary significantly from quarter to quarter.

Selected unaudited quarterly financial information								
	Q3-2018	Q4-2018	Q1-2019	Q2-2019	Q3-2019	Q4-2019	Q1-2020	Q2-2020
(in thousands of dollars, except per share data)	Restated <sup>(2)</sup>							
	\$	\$	\$	\$	\$	\$	\$	\$
Revenues	664,569	668,843	647,566	897,413	698,916	693,235	692,799	571,298
Operating income (loss)	(10,736)	6,851	(48,620)	(3,768)	1,728	37,072	(25,066)	(29,551)
Net income (loss)	(4,693)	6,784	(51,970)	631	(1,197)	22,820	(32,962)	(179,712)
Net income (loss) attributable to shareholders	(5,046)	6,754	(52,952)	(939)	(1,505)	23,049	(33,805)	(179,548)
Basic earnings (loss) per share	(0.13)	0.18	(1.41)	(0.02)	(0.04)	0.61	(0.90)	(4.76)
Diluted earnings (loss) per share	(0.13)	0.18	(1.41)	(0.02)	(0.04)	0.62	(0.90)	(4.76)
Adjusted operating income (loss) <sup>(1)</sup>	2,350	31,474	(7,550)	40,356	62,098	97,537	27,393	21,108
Adjusted net income (loss) <sup>(1)</sup>	(5,040)	13,659	(39,208)	(6,421)	6,166	29,991	(20,303)	(38,792)
Adjusted net income (loss) per share <sup>(1)</sup>	(0.13)	0.36	(1.04)	(0.17)	0.16	0.79	(0.54)	(1.03)

<sup>1</sup> See Non-IFRS Financial Measures section.

<sup>2</sup> The Corporation adopted IFRS 16, *Leases*, on November 1, 2019, and restated the 2019 figures. See Changes in Accounting Policies section.

## FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

As at April 30, 2020, cash and cash equivalents totalled \$733.7 million compared with \$564.8 million as at October 31, 2019. Cash and cash equivalents in trust or otherwise reserved amounted to \$337.1 million at the end of the second quarter of 2020, compared with \$352.8 million as at October 31, 2019. The Corporation's statement of financial position showed a negative working capital of \$11.4 million, for a ratio of 0.99, compared with a positive working capital of \$131.8 million and a ratio of 1.13 as at October 31, 2019.

Total assets increased by \$163.4 million (7.0%), from \$2,324.5 million as at October 31, 2019 to \$2,487.9 million as at April 30, 2020. This increase is explained in the financial position table provided below. Equity decreased by \$200.0 million, from \$557.5 million as at October 31, 2019 to \$357.4 million as at April 30, 2020. This decrease resulted from the \$213.4 million net loss attributable to shareholders, partially offset by an \$8.4 million unrealized gain on cash flow hedges and a \$4.7 million foreign exchange gain on the translation of the financial statements of foreign subsidiaries.

## CASH FLOWS

	Quarters ended April 30			Six-month periods ended April 30		
	2020	2019	Difference	2020	2019	Difference
		Restated <sup>(1)</sup>			Restated <sup>(1)</sup>	
(in thousands of dollars)	\$	\$	\$	\$	\$	\$
Cash flows related to operating activities	49,594	218,567	(168,973)	222,801	301,478	(78,677)
Cash flows related to investing activities	(33,170)	(39,160)	5,990	(66,268)	(77,319)	11,051
Cash flows related to financing activities	34,213	(7,398)	41,611	10,147	(26,699)	36,846
Effect of exchange rate changes on cash	861	3,868	(3,007)	2,155	5,208	(3,053)
<b>Net change in cash and cash equivalents</b>	<b>51,498</b>	<b>175,877</b>	<b>(124,379)</b>	<b>168,835</b>	<b>202,668</b>	<b>(33,833)</b>

<sup>1</sup> The Corporation adopted IFRS 16, Leases, on November 1, 2019, and restated the 2019 figures. See Changes in Accounting Policies section.

### OPERATING ACTIVITIES

Operating activities generated cash flows of \$49.6 million during the second quarter, compared with \$218.6 million in 2019. The \$169.0 million decrease resulted from a \$179.3 million decline in the net change in non-cash working capital balances related to operations combined with a \$12.7 million decrease in net income before operating items not involving an outlay (receipt) of cash, partially offset by a \$15.2 million increase in the net change in the provision for return conditions and a \$7.8 million increase in the net change in other assets and liabilities related to operations.

For the six-month period, cash flows from operating activities decreased by \$78.7 million, from \$301.5 million in 2019 to \$222.8 million in 2020. The decrease resulted from a \$103.8 million decline in the net change in non-cash working capital balances related to operations, partially offset by a \$14.6 million increase in net income before operating items not involving an outlay (receipt) of cash and a \$14.3 million increase in the net change in the provision for return conditions.

For the quarter and the six-month period, the deterioration in cash flows from operating activities was due to primarily to the COVID-19 pandemic.

### INVESTING ACTIVITIES

Cash flows used in investing activities amounted to \$33.2 million for the second quarter compared with \$39.2 million in 2019, representing a decrease of \$6.0 million. Additions to property, plant and equipment and intangible assets amounted to \$27.1 million during the quarter, compared with \$39.1 million in 2019. The \$12.0 million decrease resulted primarily from lower capitalized aircraft maintenance and leasehold improvements compared with 2019. In 2020, our cash and cash equivalents reserved balance increased by \$5.0 million.

For the six-month period, cash flows used in investing activities amounted to \$66.3 million compared with \$77.3 million in 2019, representing a decrease of \$11.1 million. Additions to property, plant and equipment and intangible assets amounted to \$60.2 million for the six-month period, compared with \$78.4 million in 2019. The \$18.2 million decrease resulted primarily from lower capitalized aircraft maintenance and leasehold improvements compared with 2019. In 2020, the Corporation purchased a spare engine for an Airbus A321neo LR in the amount of \$16.6 million. In 2019, the Corporation acquired a second land in Puerto Morelos, Mexico, for an amount of \$15.8 million adjacent to the first land acquired in 2018.

### FINANCING ACTIVITIES

Cash flows related to financing activities increased from cash flows used of \$7.4 million for the second quarter of 2019 to cash flows generated of \$34.2 million in 2020, representing an increase of \$41.6 million. In March 2020, the Corporation drew down \$50.0 million under its revolving term credit facility agreement. The payments on lease liabilities increased by \$6.6 million in 2020 following the commissioning of two Airbus A321neo LRs in 2019, another one in 2020 and three Airbus A321neos in the first quarter of 2020. During the second quarter of 2020, the Corporation negotiated with some of its lessors the deferral of monthly lease payments due in the second quarter. During the second quarter of 2019, the Corporation received \$12.8 million in lease incentives.

For the six-month period, financing activities generated cash flows of \$10.1 million, compared with cash flows used of \$26.7 million in 2019. In March 2020, the Corporation drew down \$50.0 million under its revolving term credit facility agreement. The payments on lease liabilities increased by \$11.1 million in 2020 following the commissioning of two Airbus A321neo LRs in 2019, another one in 2020 and three Airbus A321neos in the first quarter of 2020.

CONSOLIDATED FINANCIAL POSITION

	April 30, 2020	October 31, 2019 Restated <sup>(1)</sup>	Difference	Main reasons for significant differences
	\$	\$	\$	
<b>Assets</b>				
Cash and cash equivalents	733,679	564,844	168,835	See Cash flows section
Cash and cash equivalents in trust or otherwise reserved	337,056	352,771	(15,715)	Lower business volume due to the COVID-19 pandemic
Trade and other receivables	127,590	137,944	(10,354)	Receipt of cash security deposits receivable from lessors and lower business volume due to the COVID-19 pandemic, partially offset by the seasonal nature of operations
Income taxes receivable	19,267	16,523	2,744	Increase in income taxes recoverable given losses carried back
Inventories	12,196	15,847	(3,651)	Decrease in fuel inventory
Prepaid expenses	41,300	74,489	(33,189)	Decrease in prepayments to hotel operators due to the COVID-19 pandemic and the seasonal nature of operations
Deposits	193,703	183,902	9,801	Increase in deposits for aircraft maintenance
Deferred tax assets	—	28,148	(28,148)	Write-down of deferred tax assets
Property, plant and equipment	961,546	891,445	70,101	New aircraft and real estate leases, partially offset by depreciation
Intangible assets	33,894	36,852	(2,958)	Amortization for the period, partially offset by additions
Derivative financial instruments	8,577	4,870	3,707	Favourable change in the dollar against the U.S. currency related to contracted derivatives
Investment	18,795	16,533	2,262	Capital contribution and foreign exchange effect
Other assets	257	322	(65)	No significant difference
<b>Liabilities</b>				
Trade and other payables	376,930	311,065	65,865	Increase in trade payables due to the COVID-19 pandemic
Long-term debt and lease liabilities	820,959	665,929	155,030	New aircraft and real estate leases and drawing down of the credif facility, partially offset by principal repayments
Provision for return conditions	173,213	155,120	18,093	Increase due to the passage of time
Income taxes payable	15	4,244	(4,229)	Increase in income taxes recoverable given losses carried back
Customer deposits and deferred revenues	605,139	561,404	43,735	Seasonal nature of operations, partially offset by lower bookings
Derivative financial instruments	104,248	12,081	92,167	Unfavourable changes in fuel price indices related to contracted derivatives
Other liabilities	48,429	47,444	985	Increase in the defined benefit obligation
Deferred tax liabilities	1,496	9,752	(8,256)	Increase in deferred non-capital losses
<b>Equity</b>				
Share capital	221,012	221,012	—	No difference
Share-based payment reserve	15,948	15,948	—	No difference
Retained earnings	123,843	336,993	(213,150)	Net loss
Unrealized gain (loss) on cash flow hedges	(791)	(9,176)	8,385	Reclassification of net loss on financial instruments designated as cash flow hedges
Cumulative exchange differences	(2,581)	(7,326)	4,745	Foreign exchange gain on translation of financial statements of foreign subsidiaries

<sup>1</sup> The Corporation adopted IFRS 16, *Leases*, on November 1, 2019, and restated the 2019 figures. See Changes in Accounting Policies section.

## FINANCING

As at June 10, 2020, the Corporation had several types of financing, consisting primarily of a revolving term credit facility and lines of credit for issuing letters of credit.

The Corporation has a \$50.0 million revolving term credit facility agreement for operating purposes. Under the agreement, which expires in 2022, the Corporation may increase the credit limit to \$100.0 million, subject to lender approval. The agreement may be extended for a year at each anniversary date subject to lender approval and the balance becomes immediately payable in the event of a change in control. Under the terms of the agreement, funds may be drawn down by way of bankers' acceptances or bank loans, denominated in Canadian dollars, U.S. dollars, euros or pounds sterling. The agreement is secured by a first movable hypothec on the universality of assets, present and future, of the Corporation's Canadian subsidiaries subject to certain exceptions and is further secured by the pledging of certain marketable securities of its main European subsidiaries. The credit facility bears interest at the bankers' acceptance rate, the financial institution's prime rate or LIBOR, plus a premium. The terms of the agreements require the Corporation to comply with certain financial ratios and conditions. As at April 30, 2020, all financial ratios and conditions were met and \$50.0 million was drawn down under the credit facility.

### OFF-BALANCE SHEET ARRANGEMENTS

In the normal course of business, Transat enters into arrangements and incurs obligations that will impact the Corporation's future operations and cash flows, some of which are reported as liabilities in the interim condensed consolidated financial statements and others are disclosed in the notes to the consolidated financial statements.

Obligations that are not reported as liabilities are considered off-balance sheet arrangements. These contractual arrangements are entered into with non-consolidated entities and consist of the following:

- Guarantees
- Leases related to undelivered aircraft for which commitments have been made
- Leases with a term of less than 12 months and/or for low value assets

Off-balance sheet arrangements that can be estimated, excluding agreements with suppliers and other obligations, amounted to approximately \$1,145.9 million as at April 30, 2020 (\$1,286.4 million as at October 31, 2019) and are detailed as follows:

	As at April 30, 2020	As at October 31, 2019 Restated <sup>(1)</sup>
	\$	\$
<b>OFF-BALANCE SHEET ARRANGEMENTS</b>		
(in thousands of dollars)		
<b>Guarantees</b>		
Irrevocable letters of credit	23,807	25,375
Collateral security contracts	494	472
<b>Leases</b>		
Lease obligations	1,121,639	1,260,579
	<b>1,145,940</b>	<b>1,286,426</b>

In the normal course of business, guarantees are required in the travel industry to provide indemnifications and guarantees to counterparties in transactions such as leases, irrevocable letters of credit and collateral security contracts. Historically, Transat has not made any significant payments under such guarantees. Leases are entered into to enable the Corporation to lease rather than acquire certain items.

The Corporation has a \$75.0 million annually renewable revolving credit facility for issuing letters of credit in respect of which the Corporation must pledge cash totalling 100% of the amount of the issued letters of credit as collateral security. As at April 30, 2020, \$60.4 million had been drawn down under the facility, including \$56.3 million to secure obligations under senior executive defined benefit pension agreements; this irrevocable letter of credit is held by a third party trustee. In the event of a change of control, the irrevocable letter of credit issued to secure obligations under senior executive defined benefit pension agreements will be drawn down.

The Corporation also has a guarantee facility renewable in 2020. Under this agreement, the Corporation may issue collateral security contracts with a maximum three-year term and for a total amount of \$50.0 million. This facility allows the Corporation, among other things, to issue collateral security contracts to some suppliers to whom letters of credit were previously issued and for which the Corporation had to pledge cash for the total amount of the outstanding letters of credit. As at April 30, 2020, an amount of \$23.8 million was drawn down under this credit facility for issuing letters of credit to some of our service providers.

For its U.K. operations, the Corporation has a bank line of credit for issuing letters of credit secured by deposits of £3.3 million (\$5.7 million), which has been fully drawn down.

As at April 30, 2020, the off-balance sheet arrangements, excluding agreements with suppliers and other obligations, had decreased by \$140.5 million compared with October 31, 2019. This decrease resulted primarily from the revision of rents to be paid, the addition of an Airbus A321neo LR to our fleet in February 2020 and the payments made in connection with our seasonal fleet during the period, partially offset by the weakening of the dollar against the U.S. dollar.

We believe that the Corporation will be able to meet its obligations with cash on hand, cash flows from operations and its borrowing capacity.

#### DEBT LEVELS

The Corporation's total debt, which corresponds to the balance of long-term debt and lease liabilities, stood at \$821.0 million as at April 30, 2020, up \$155.0 million from October 31, 2019. The increase was due to the addition of aircraft to our fleet during the past six months and drawdown on our \$50.0 million revolving term credit facility agreement in March 2020.

Total net debt decreased by \$13.8 million, from \$101.1 million as at October 31, 2019 to \$87.3 million as at April 30, 2020. The decrease in total net debt resulted from higher cash and cash equivalent balances than as at October 31, 2019, partially offset by the increase in total debt.

#### OUTSTANDING SHARES

As at April 30, 2020, the Corporation had three authorized classes of shares: an unlimited number of Class A Variable Voting Shares, an unlimited number of Class B Voting Shares and an unlimited number of preferred shares. The preferred shares are non-voting and issuable in series, with each series including the number of shares, designation, rights, privileges, restrictions and conditions as determined by the Board of Directors.

As at June 5, 2020, there were 37,747,090 total voting shares outstanding.

#### STOCK OPTIONS

As at June 5, 2020, there were a total of 1,746,570 stock options outstanding, 1,522,170 of which were exercisable.

## OTHER

#### FLEET

Air Transat's fleet currently consists of twenty Airbus A330s (332, 345 or 375 seats), five Boeing 737-800s (189 seats), four Airbus A321neos (199 seats) and three Airbus A321neo LRs (199 seats). During the quarter ended April 30, 2020, the Corporation decided to early retire all of its Airbus A310s from the fleet;

During winter 2020, the Corporation also had seasonal rentals for eight Airbus A321neos (190 seats) and five Boeing 737-800s (189 seats).

In February 2020, the Corporation took delivery of its third Airbus A321neo LR out of 17 new aircraft to be added to its fleet by 2022.

## LITIGATION

In the normal course of business, the Corporation is exposed to various claims and legal proceedings. These disputes often involve numerous uncertainties and the outcome of the individual cases is unpredictable. According to management, these claims and proceedings are adequately provided for or covered by insurance policies and their settlement should not have a significant negative impact on the Corporation's financial position, subject to the items mentioned in note 25 to the consolidated financial statements for the year ended October 31, 2019 and the paragraph hereunder. The Corporation has directors' and officers' liability insurance as well as professional liability insurance and the amount of coverage under said insurance policies is usually sufficient to pay the amounts the Corporation may be required to disburse in connection with these lawsuits. In all these lawsuits, the Corporation has and will continue to vigorously defend its position.

During the quarter ended April 30, 2020, the Corporation was the subject of certain class actions in connection with the reimbursement of customer deposits for flights canceled in connection with the COVID-19 pandemic. Some of these class actions could entail significant costs which will remain uncertain until one or more events occur or not. To date, the outcome of these class actions is impossible to predict with certainty and the financial effect that could result from it cannot be reliably estimated. Most of the amounts that may have to be paid in connection with class actions are included in Customer deposits and deferred revenue. If the Corporation had to pay an amount related to class actions, the unfavorable effect of the settlement would be recognized in the consolidated statement of income and could have a very unfavorable effect on cash.

## CHANGES IN ACCOUNTING POLICIES

The accounting policies and methods of computation used by the Corporation are the same as those used in the annual consolidated financial statements for the year ended October 31, 2019. There have been no significant changes to the Corporation's accounting policies since that date, except for the adoption of IFRS 16, *Leases*, and IFRIC 23, *Uncertainty over Income Tax Treatments*.

### IFRS 16, *LEASES*

IFRS 16, *Leases*, supersedes IAS 17, *Leases*. IFRS 16 introduces a single lessee accounting model under which most of lease-related assets and liabilities are recognized in the statement of financial position. For the lessor, substantially all the current accounting requirements remain unchanged.

Considering that the Corporation is committed under numerous leases, the adoption of IFRS 16 has a significant impact on its consolidated financial statements. For its leases, the Corporation recognizes a right-of-use asset and a liability at the present value of future lease payments. Depreciation and amortization of the right-of-use asset and interest expense on the lease liability replaces rent expense related to leases.

IFRS 16 was applied retrospectively on November 1, 2019 with an adjustment to the opening consolidated statement of financial position as at November 1, 2018 and the consolidated statement of income (loss) for the quarter and six-month period ended on April 30, 2019. The accounting policies and the main changes related to the adoption of IFRS 16 are explained in notes 2 and 3, respectively to the interim condensed consolidated financial statements for the quarter ended April 30, 2020.

On May 28, 2020, the IASB issued *COVID-19-Related Rent Concessions, Amendment to IFRS 16*. Under certain conditions, this amendment allows a lessee to recognize any COVID-19 related rent concession made by a lessor in the same way it would account for the change under IFRS 16 if the change were not a lease modification. The Corporation has elected to early apply the provisions of this amendment in its interim condensed consolidated financial statements for the period ended April 30, 2020. The adoption of this amendment has no significant impact on the Corporation's consolidated statement of income (loss).

### IFRIC 23, *UNCERTAINTY OVER INCOME TAX TREATMENTS*

In June 2017, the IASB issued IFRIC 23, *Uncertainty over Income Tax Treatments*, which clarifies how to apply the recognition and measurement requirements in IAS 12, *Income Taxes*, when there is uncertainty over income tax treatments. IFRIC 23 sets out the circumstances in which uncertain tax treatments should be treated separately or together, and the assumptions to be considered in assessing an uncertain tax treatment and determining whether it is probable that a taxation authority will accept the treatment. Application of IFRIC 23 is effective for the Corporation's annual reporting period beginning on November 1, 2019. The adoption of this new IFRIC interpretation has no significant impact on the Corporation's consolidated financial statements.

## RISKS AND UNCERTAINTIES

This update on the Corporation's risks and uncertainties should be read in conjunction with the Risks and Uncertainties section in the MD&A of the Annual Report of the Corporation for the fiscal year ended October 31, 2019, which is available on the Corporation's website as well as on the [www.sedar.com](http://www.sedar.com) website.

### COVID-19-RELATED RISKS

This section provides an overview of the specific risks to which Transat and its subsidiaries have been and/or will be exposed as a result of the COVID-19 pandemic. Since government authorities imposed various restrictions on cross-border travel, the Corporation's airline operations have been suspended and its tour operator's activities have been reduced to a minimum. This situation has led to a significant decrease in cash flows from operations despite the mitigation actions taken by the Corporation, and is likely to continue until consumer demand for travel picks up.

The crisis surrounding the COVID-19 pandemic is rapidly evolving and is affecting the entire global tourism industry as well as the air transportation sector. The extent of the potential impact of COVID-19 on the Corporation and its operations will depend on the evolution of the pandemic, which is highly uncertain and cannot be accurately predicted, including the spread of the virus, the duration of the outbreak, its impact on the discretionary spending of our customers, government travel and border restrictions, and the effectiveness of measures taken by the governments of various countries to manage the pandemic. The outlook for travel demand to destinations served by the Corporation for the remaining part of 2020 and early 2021 remains very difficult to determine given the restrictions imposed by governments and concerns about cross-border travel related to the COVID-19 virus. The Corporation is monitoring the situation very closely and continues to take appropriate measures as the COVID-19 pandemic evolves.

The potential negative impacts of the COVID-19 pandemic include but are not limited to:

- Significant reduction or even elimination of demand for the Corporation's products and services, both for its flights offered on Air Transat and for its vacation packages, resulting from, among other things, government travel and border restrictions, travellers' concerns about COVID-19, new constraints imposed on travellers at airports and on flights due to COVID-19 such as mask wearing and temperature screening, lower discretionary consumer spending, job losses or salary reductions resulting from a decline in economic activity, service disruptions resulting from COVID-19 and changes in consumer travel patterns, which could have a material adverse effect on cash flows from operations;
- Disruptions in operations related to the inability of the Corporation's employees, its subcontractors or other business partners to work in a normal manner as a result of COVID-19 restrictions, including quarantines;
- Refund of customer deposits pursuant to legislative and regulatory enforcement actions or litigation, including class action lawsuits, seeking refunds for cancelled airline tickets and trips subject to travel credit offers and any resulting material adverse impact on the Corporation's cash position;
- Impact of new laws, new regulations and other government interventions resulting from the COVID-19 pandemic, including travel-related measures requiring physical distancing that could result in additional costs to the Corporation, a lower load factor and increases in the price of the Corporation's products and services that could adversely affect demand for such products and services;
- Negative impact on global credit and capital markets that could limit the Corporation's ability to refinance or renew its obligations and other agreements that are maturing at pre-pandemic or otherwise reasonable terms and conditions;
- The Corporation's inability to meet the financial ratios required under its credit facilities and commitments made to its credit card processors, resulting in more onerous credit terms or repayment obligations that could adversely affect its cash flows;
- Tighter credit conditions proposed by the Corporation's business partners to manage their own cash flows;
- Write-down of assets as well non-recurring expenses resulting from adjustments to the Corporation's cost structure;
- Significant volatility in fuel prices and exchange rates and the resulting negative impact on the value of the Corporation's derivative contracts used to manage fuel-price and foreign exchange risk;

- Inability to reach an agreement with the regulatory authorities in terms of solutions or remedies to the concerns raised regarding competition as part of the regulatory approval process for the arrangement with Air Canada given the current widespread context where a large number of travel industry players have announced capacity reductions and requested financial assistance measures, which could adversely affect the ability to obtain the regulatory approvals necessary for the arrangement.

Among other things, following the suspension of its flights, the Corporation, like many other air transportation and travel players affected by government travel and border restrictions resulting from COVID-19, decided to offer travel credits to affected consumers. These measures were rejected by many consumers, who would have preferred to receive refunds. In some jurisdictions, such as Europe and the United States, governments have adopted measures to force airlines to refund airline tickets and travel for affected consumers who request so. A significant portion of the Corporation's customer deposits were made by European consumers in connection with flight and travel reservations for the upcoming fall season. If the Corporation is unable to offer the flights or trips covered by these reservations, it could face refund requests for a significant portion of its customer deposits, which would have a material adverse effect on its liquidity position. Canadian government authorities have not adopted similar measures, but if they do, substantially all of the Corporation's customer deposits could be subject to such claims, which would have an equivalent impact on the Corporation's liquidity. During the quarter ended April 30, 2020, the Corporation was the subject of certain class actions in connection with the reimbursement of customer deposits for flights cancelled in connection with the COVID-19 pandemic. Some of these class actions could entail significant costs which will remain uncertain until one or more events occur or not. To date, the outcome of these class actions is impossible to predict with certainty and the financial effect that could result from it cannot be reliably estimated. Most of the amounts that may have to be paid in connection with these class actions are included in Customer deposits and deferred revenues. If the Corporation had to pay an amount related to these class actions, the unfavorable effect of the settlement would be recognized in the consolidated statement of income and could have a very unfavorable effect on cash.

In addition, in the normal course of business, the Corporation is facing a number of short-term maturities related to lease obligations mainly in connection with its fleet, service contracts with credit card processors, as well as its \$50.0 million guarantee facility. These agreements will have to be renewed or replaced under market conditions prevailing at the time of their expiry, which could result in more onerous borrowing and operating terms and conditions for the Corporation or an inability to renew or replace such instruments. If the suspension of operations is extended, the lack of operating revenues resulting therefrom could also jeopardize the Corporation's ability to meet its financial ratios under its credit facilities and agreements with its credit card processors, leading to more onerous and restrictive credit terms or repayment obligations if it cannot come to an agreement on adjustments to existing agreements. Such repayment obligations could have a material adverse effect on the Corporation's financial position. Furthermore, the exercise of the option by its holder to acquire by October 31, 2020 the non-controlling interest in Trafictours Canada could also affect the Corporation's cash.

The COVID-19 pandemic started adversely impacting the Corporation as early as March 2020, resulting in a significant reduction in cash flows from operations. The Corporation also had to continue to absorb fixed costs such as those related to employee salaries and benefits, leasing and maintenance of its fleet of aircraft, engines and other equipment, leasing of office and airport space and financing costs. Although the Corporation has implemented certain measures to mitigate these impacts, as described in greater detail in this MD&A, the situation will affect its liquidity position until it is able to resume operations at a sufficient level. The Corporation may have to take supplementary measures, including borrowing in addition to its existing facilities. The Corporation may have difficulty in accessing sources of financing or reasonable terms and conditions of financing due to, among other things, suspension of its operations, outlook for the airline and travel industry, market conditions, the Corporation's current debt level and the availability of assets to secure borrowings. Similarly to the vast majority of air carriers and other travel industry players in the normal course of their operations following the impacts of COVID-19, the Corporation is currently reviewing different financing options to increase its cash position in order to deal with possible disruption resulting from COVID-19, including obtaining financing from private and government financial institutions and the Large Employer Emergency Financing Facility (LEEFF). The Corporation cannot guarantee it will have access to such sources of financing or acceptable financing terms, or that such supplementary measures will enable it to mitigate the risks arising from the COVID-19 pandemic, including those mentioned above.

Furthermore, as a result of the commitments made under the arrangement agreement with Air Canada, the Corporation's ability to take action in response to the impacts of the COVID-19 pandemic, including recourse to additional sources of funding, is restricted. The arrangement agreement sets out the circumstances under which the Corporation has free recourse to supplementary borrowings. Among other things, the Corporation has undertaken not to incur additional indebtedness except in the normal course of its operations and on conditions allowing for repayment without penalty upon closing of the arrangement. The agreement also provides that Air Canada's consent for measures that would not be taken in the normal course of business may not be unreasonably withheld.

The completion of the arrangement with Air Canada remains subject to certain closing conditions, including regulatory approvals, particularly those of the Canadian and European Union authorities. Notably, a public interest assessment regarding the arrangement is being undertaken by Transport Canada. On March 27, 2020, as part of this assessment process, the Commissioner of Competition released the report provided to Transport Canada summarizing his assessment of the impacts on competition. On May 1, 2020, Transport Canada in turn provided its assessment report to the Minister of Transports.

On May 25, 2020, the European Commission decided to open an in-depth ("Phase II") investigation to assess the transaction with Air Canada. This extension is part of the European Commission's normal process of assessing the impact of transactions submitted for its approval, which is currently complicated by the COVID-19 pandemic and the impact it is having on the international commercial aviation market. Due to the COVID-19 pandemic, the vast majority of North American, European and international air carriers have, among other things, announced reductions in capacity and requested financial assistance measures. This could impact the possibility of reaching an agreement with regulatory authorities regarding an appropriate package of remedies aimed at obtaining the necessary approvals.

If the required approvals are obtained and the conditions are met, it is now expected that the arrangement will be completed during the fourth quarter of the 2020 calendar year. Under the arrangement agreement, the deadline for obtaining the regulatory approvals cannot be extended beyond December 27, 2020. This date, initially set for June 27, 2020, may be deferred, to the extent that the regulatory approvals are not obtained, for three one-month periods upon notification by one of the parties, and subsequently for three additional one-month periods under certain conditions. The Corporation has informed Air Canada of its decision to activate the first one-month period, which defers, for now, the June 27 deadline to July 27, 2020

Due to the magnitude and global scale of the COVID-19 pandemic, the estimates used and judgments made by management in preparing the Corporation's financial statements may change in the short term and the effect of such changes may be material, which could result in, among other things, impairment of certain assets and/or an increase in certain liabilities. In addition, these risks could have a significant adverse impact on the Corporation's operating results and financial position in the coming months.

## CONTROLS AND PROCEDURES

In accordance with National Instrument 52-109 of the Canadian Securities Authorities, the Corporation has filed certificates signed by the President and Chief Executive Officer and the Vice-President, Finance and Administration and Chief Financial Officer that, among other things, deem adequate as at April 30, 2020 the design of:

- Disclosure controls and procedures, which provide reasonable assurance that material financial information has been duly disclosed by the Corporation and its subsidiaries and that this information is recorded, processed, summarized and reported within the time periods specified in legislation;
- Internal control over financial reporting ("ICFR"), which, in accordance with COSO 2013 internal control framework, provides reasonable assurance regarding the reliability of the Corporation's financial reporting and the preparation of consolidated financial statements in accordance with IFRS.

The President and Chief Executive Officer and the Vice-President, Finance and Administration and Chief Financial Officer of the Corporation have also evaluated whether there were changes to its ICFR during the quarter ended April 30, 2020 that have materially affected, or are reasonably likely to materially affect, the ICFR. No such significant changes were identified through their evaluation.

## OUTLOOK

**Impact of the coronavirus on outlook** – In the current situation, it is impossible for the moment to predict the impact of the COVID-19 pandemic on future bookings, the resumption of flight operations and financial results.

The Corporation has implemented a series of operational, commercial and financial measures, including cost reduction, aimed at preserving its cash. The Corporation is monitoring the situation daily to adjust these measures as it evolves. Until the Corporation is able to resume operations at a sufficient level, the situation will affect its cash position. Please see the Risks and Uncertainties section of this MD&A.

Consequently, the Corporation does not provide an outlook for summer 2020 or winter 2021.

**TRANSAT A.T. INC.**  
**CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

(in thousands of Canadian dollars)	Notes	As at April 30, 2020 \$	As at October 31, 2019 Restated [note 3] \$	As at November 1, 2018 Restated [note 3] \$
<b>ASSETS</b>				
Cash and cash equivalents		733,679	564,844	593,654
Cash and cash equivalents in trust or otherwise reserved	4	280,788	301,547	287,735
Trade and other receivables		127,590	137,944	133,626
Income taxes receivable		4,167	1,423	11,405
Inventories		12,196	15,847	14,464
Prepaid expenses		41,300	74,489	63,706
Derivative financial instruments		8,577	4,870	20,413
Current portion of deposits	5	10,543	17,765	20,250
<b>Current assets</b>		<b>1,218,840</b>	<b>1,118,729</b>	<b>1,145,253</b>
Cash and cash equivalents reserved	4	56,268	51,224	51,184
Deposits	5	183,160	166,137	166,026
Income taxes receivable		15,100	15,100	15,100
Deferred tax assets		—	28,148	16,105
Property, plant and equipment	6	961,546	891,445	721,504
Intangible assets		33,894	36,852	42,689
Derivative financial instruments		—	—	84
Investment	7	18,795	16,533	16,084
Other assets		257	322	186
<b>Non-current assets</b>		<b>1,269,020</b>	<b>1,205,761</b>	<b>1,028,962</b>
		<b>2,487,860</b>	<b>2,324,490</b>	<b>2,174,215</b>
<b>LIABILITIES</b>				
Trade and other payables		376,930	311,065	312,273
Income taxes payable		15	4,244	1,117
Customer deposits and deferred revenues		605,139	561,404	517,352
Derivative financial instruments		104,072	10,431	2,766
Current portion of lease liabilities	8	135,810	99,814	71,250
Current portion of provision for return conditions	9	8,266	—	—
<b>Current liabilities</b>		<b>1,230,232</b>	<b>986,958</b>	<b>904,758</b>
Long-term debt and lease liabilities	8	685,149	566,115	493,920
Provision for return conditions	9	164,947	155,120	128,528
Other liabilities	10	48,429	47,444	41,128
Derivative financial instruments		176	1,650	679
Deferred tax liabilities		1,496	9,752	11,739
<b>Non-current liabilities</b>		<b>900,197</b>	<b>780,081</b>	<b>675,994</b>
<b>EQUITY</b>				
Share capital	11	221,012	221,012	219,684
Share-based payment reserve		15,948	15,948	18,017
Retained earnings		123,843	336,993	362,590
Unrealized gain (loss) on cash flow hedges		(791)	(9,176)	1,971
Cumulative exchange differences		(2,581)	(7,326)	(8,799)
		<b>357,431</b>	<b>557,451</b>	<b>593,463</b>
		<b>2,487,860</b>	<b>2,324,490</b>	<b>2,174,215</b>

See accompanying notes to unaudited interim condensed consolidated financial statements

**NOTICE**

The Corporation's independent auditors have not performed a review of the accompanying interim condensed consolidated financial statements

**TRANSAT A.T. INC.**  
**CONSOLIDATED STATEMENTS OF INCOME (LOSS)**

	Notes	Quarters ended April 30		Six-month periods ended April 30	
		2020	2019	2020	2019
			Restated		Restated
(in thousands of Canadian dollars, except per share amounts)		\$	[note 3]	\$	[note 3]
<b>Revenues</b>	<b>12</b>	<b>571,298</b>	<b>897,413</b>	<b>1,264,097</b>	<b>1,544,979</b>
<b>Operating expenses</b>					
Costs of providing tourism services		196,674	361,818	432,137	602,938
Aircraft fuel		92,582	118,911	196,121	211,480
Salaries and employee benefits	12	78,646	105,758	181,649	203,743
Sales and distribution costs		41,299	73,361	93,193	124,817
Aircraft maintenance		33,830	43,950	84,184	94,280
Airport and navigation fees		31,080	43,274	69,076	77,123
Aircraft rent	8	15,162	25,526	24,234	44,139
Other airline costs		41,858	58,638	92,096	106,521
Other		19,244	25,497	43,160	46,892
Share of net loss (income) of a joint venture		(185)	247	(254)	73
Depreciation and amortization		53,154	44,201	101,439	85,361
Special items	13	(2,495)	—	1,679	—
		<b>600,849</b>	<b>901,181</b>	<b>1,318,714</b>	<b>1,597,367</b>
<b>Operating income (loss)</b>		<b>(29,551)</b>	<b>(3,768)</b>	<b>(54,617)</b>	<b>(52,388)</b>
Financing costs	8	11,245	8,840	21,332	17,395
Financing income		(4,466)	(5,584)	(9,927)	(10,840)
Change in fair value of fuel-related derivatives and other derivatives		89,067	(18,401)	99,851	291
Foreign exchange loss		32,455	10,979	35,943	11,153
<b>Income (loss) before income tax expense</b>		<b>(157,852)</b>	<b>398</b>	<b>(201,816)</b>	<b>(70,387)</b>
<b>Income taxes (recovery)</b>					
Current		(4,037)	4,588	(5,927)	1,057
Deferred		25,897	(4,821)	16,785	(20,105)
		<b>21,860</b>	<b>(233)</b>	<b>10,858</b>	<b>(19,048)</b>
<b>Net income (loss) for the period</b>		<b>(179,712)</b>	<b>631</b>	<b>(212,674)</b>	<b>(51,339)</b>
<b>Net income (loss) attributable to:</b>					
Shareholders		(179,548)	(939)	(213,353)	(53,891)
Non-controlling interests		(164)	1,570	679	2,552
		<b>(179,712)</b>	<b>631</b>	<b>(212,674)</b>	<b>(51,339)</b>
<b>Earnings (loss) per share</b>	<b>11</b>				
Basic		(4.76)	(0.02)	(5.65)	(1.43)
Diluted		(4.76)	(0.02)	(5.65)	(1.43)

See accompanying notes to unaudited interim condensed consolidated financial statements

**TRANSAT A.T. INC.**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**

	Quarters ended April 30		Six-month periods ended April 30	
	2020	2019 Restated [note 3]	2020	2019 Restated [note 3]
(in thousands of Canadian dollars)	\$	\$	\$	\$
<b>Net income (loss) for the period</b>	<b>(179,712)</b>	631	<b>(212,674)</b>	(51,339)
<b>Other comprehensive income (loss)</b>				
<b>Items that will be reclassified to net income (loss)</b>				
Change in fair value of derivatives designated as cash flow hedges	273	(5,096)	(1,519)	(12,944)
Reclassification to net income (loss)	11,795	4,772	12,928	8,749
Deferred taxes	(3,188)	47	(3,024)	1,108
	<b>8,880</b>	(277)	<b>8,385</b>	(3,087)
Foreign exchange gain on translation of financial statements of foreign subsidiaries	2,028	2,198	4,745	3,779
Total other comprehensive income	<b>10,908</b>	1,921	<b>13,130</b>	692
<b>Comprehensive income (loss) for the period</b>	<b>(168,804)</b>	2,552	<b>(199,544)</b>	(50,647)
<b>Comprehensive income (loss) attributable to:</b>				
Shareholders	(170,886)	76	(202,728)	(54,127)
Non-controlling interests	2,082	2,476	3,184	3,480
	<b>(168,804)</b>	2,552	<b>(199,544)</b>	(50,647)

See accompanying notes to unaudited interim condensed consolidated financial statements

**TRANSAT A.T. INC.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**

			Accumulated other comprehensive income (loss)					
	Share capital	Share-based payment reserve	Retained earnings (deficit) Restated [note 3]	Unrealized gain (loss) on cash flow hedges	Cumulative exchange differences	Total Restated [note 3]	Non- controlling interests Restated [note 3]	Total equity Restated [note 3]
(in thousands of Canadian dollars)	\$	\$	\$	\$	\$	\$	\$	\$
<b>Balance as at October 31, 2018</b>	219,684	18,017	362,590	1,971	(8,799)	593,463	—	593,463
Net income for the period	—	—	(53,891)	—	—	(53,891)	2,552	(51,339)
Other comprehensive income (loss)	—	—	—	(3,087)	2,851	(236)	928	692
Comprehensive income (loss) for the period	—	—	(53,891)	(3,087)	2,851	(54,127)	3,480	(50,647)
Issued from treasury	741	—	—	—	—	741	—	741
Vesting of PSUs	—	(19)	—	—	—	(19)	—	(19)
Share-based payment expense	—	1,057	—	—	—	1,057	—	1,057
Dividends	—	—	—	—	—	—	(801)	(801)
Fair value changes of non-controlling interest liabilities	—	—	5,379	—	—	5,379	(5,379)	—
Reclassification of non-controlling interest liabilities	—	—	—	—	—	—	3,628	3,628
Reclassification of non-controlling interest exchange difference	—	—	—	—	928	928	(928)	—
	741	1,038	5,379	—	928	8,086	(3,480)	4,606
<b>Balance as at April 30, 2019</b>	220,425	19,055	314,078	(1,116)	(5,020)	547,422	—	547,422
Net income for the period	—	—	21,544	—	—	21,544	79	21,623
Other comprehensive income (loss)	—	—	(3,406)	(8,060)	(1,379)	(12,845)	(927)	(13,772)
Comprehensive income (loss) for the period	—	—	18,138	(8,060)	(1,379)	8,699	(848)	7,851
Issued from treasury	199	—	—	—	—	199	—	199
Exercise of options	388	(120)	—	—	—	268	—	268
Share-based payment expense	—	555	—	—	—	555	—	555
Reclassification of PSUs as financial liabilities	—	(3,542)	—	—	—	(3,542)	—	(3,542)
Dividends	—	—	—	—	—	—	(2,091)	(2,091)
Fair value changes of non-controlling interest liabilities	—	—	4,777	—	—	4,777	(4,777)	—
Reclassification of non-controlling interest liabilities	—	—	—	—	—	—	6,789	6,789
Reclassification of non-controlling interest exchange difference	—	—	—	—	(927)	(927)	927	—
	587	(3,107)	4,777	—	(927)	1,330	848	2,178
<b>Balance as at October 31, 2019</b>	221,012	15,948	336,993	(9,176)	(7,326)	557,451	—	557,451
Net income (loss) for the period	—	—	(213,353)	—	—	(213,353)	679	(212,674)
Other comprehensive income (loss)	—	—	—	8,385	2,240	10,625	2,505	13,130
Comprehensive income (loss) for the period	—	—	(213,353)	8,385	2,240	(202,728)	3,184	(199,544)
Dividends	—	—	—	—	—	—	(849)	(849)
Fair value changes of non-controlling interest liabilities	—	—	203	—	—	203	(203)	—
Reclassification of non-controlling interest liabilities	—	—	—	—	—	—	373	373
Reclassification of non-controlling interest exchange difference	—	—	—	—	2,505	2,505	(2,505)	—
	—	—	203	—	2,505	2,708	(3,184)	(476)
<b>Balance as at April 30, 2020</b>	221,012	15,948	123,843	(791)	(2,581)	357,431	—	357,431

See accompanying notes to unaudited interim condensed consolidated financial statements

**TRANSAT A.T. INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

	Quarters ended April 30		Six-month periods ended April 30	
	2020	2019 Restated [note 3]	2020	2019 Restated [note 3]
(in thousands of Canadian dollars)	\$	\$	\$	\$
<b>OPERATING ACTIVITIES</b>				
Net income (loss) for the period	(179,712)	631	(212,674)	(51,339)
Operating items not involving an outlay (receipt) of cash:				
Depreciation and amortization	53,154	44,201	101,439	85,361
Change in fair value of fuel-related derivatives and other derivatives	89,067	(18,401)	99,851	291
Foreign exchange loss	32,455	10,979	35,943	11,153
Share of net loss (income) of a joint venture	(185)	247	(254)	73
Deferred taxes	25,897	(4,821)	16,785	(20,105)
Employee benefits	753	748	1,507	1,482
Share-based payment expense	—	513	—	1,057
	<b>21,429</b>	<b>34,097</b>	<b>42,597</b>	<b>27,973</b>
Net change in non-cash working capital balances related to operations	16,512	195,799	176,922	280,700
Net change in provision for return conditions	13,843	(1,340)	18,093	3,792
Net change in other assets and liabilities related to operations	(2,190)	(9,989)	(14,811)	(10,987)
<b>Cash flows related to operating activities</b>	<b>49,594</b>	<b>218,567</b>	<b>222,801</b>	<b>301,478</b>
<b>INVESTING ACTIVITIES</b>				
Additions to property, plant and equipment and other intangible assets	(27,083)	(39,120)	(60,181)	(78,379)
Increase in cash and cash equivalents reserved	(5,044)	(40)	(5,044)	(40)
Proceeds from the disposal of a business, net of cash disposed of	—	—	—	1,100
Capital contribution to a joint venture	(1,043)	—	(1,043)	—
<b>Cash flows related to investing activities</b>	<b>(33,170)</b>	<b>(39,160)</b>	<b>(66,268)</b>	<b>(77,319)</b>
<b>FINANCING ACTIVITIES</b>				
Proceeds from borrowings	49,973	—	49,973	—
Proceeds from issuance of shares	—	400	—	741
Repayment of lease liabilities	(14,911)	(6,997)	(38,977)	(26,639)
Dividends paid by a subsidiary to a non-controlling shareholder	(849)	(801)	(849)	(801)
<b>Cash flows related to financing activities</b>	<b>34,213</b>	<b>(7,398)</b>	<b>10,147</b>	<b>(26,699)</b>
Effect of exchange rate changes on cash and cash equivalents	861	3,868	2,155	5,208
<b>Net change in cash and cash equivalents</b>	<b>51,498</b>	<b>175,877</b>	<b>168,835</b>	<b>202,668</b>
Cash and cash equivalents, beginning of period	682,181	620,445	564,844	593,654
<b>Cash and cash equivalents, end of period</b>	<b>733,679</b>	<b>796,322</b>	<b>733,679</b>	<b>796,322</b>
<b>Supplementary information (as reported in operating activities)</b>				
Net income taxes paid (recovered)	63	1,962	1,072	2,306
Interest paid	99	249	320	435

See accompanying notes to unaudited interim condensed consolidated financial statements

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[Amounts are expressed in thousands of Canadian dollars, except for per share amounts or unless specified otherwise] [unaudited]

## Note 1 CORPORATE INFORMATION

Transat A.T. Inc. [the "Corporation"], headquartered at 300 Léo-Pariseau Street, Montréal, Québec, Canada, is incorporated under the *Canada Business Corporations Act*. Its Class A Variable Voting Shares and Class B Voting Shares are listed on the Toronto Stock Exchange and traded under a single ticker, namely "TRZ."

Transat A.T. Inc. is an integrated company specializing in the organization, marketing and distribution of holiday travel in the tourism industry. The core of its business consists of a tour operator based in Canada which is vertically integrated with its other services of air transportation, distribution through a dynamic travel agency network, value-added services at travel destinations and accommodations.

The interim condensed consolidated financial statements of Transat A.T. Inc. for the quarter ended April 30, 2020 were approved by the Corporation's Board of Directors on June 10, 2020.

The Corporation's operations are seasonal in nature; consequently, interim operating results do not necessarily proportionately reflect the operating results for a full year.

Due to the global coronavirus pandemic ("COVID-19"), Transat suspended its airline operations on April 1, 2020. Our flights will be suspended up to July 22, 2020. The current situation, which has severely impacted the tourism industry, has forced us to take these exceptional measures. However, we remain committed to resuming our operations as soon as possible, while complying with the necessary health measures.

The global air transportation and tourism industry has faced a collapse in traffic and demand. Travel restrictions, uncertainty about when borders will reopen, both in Canada and at the destinations we fly to, and the need for quarantine and physical distancing measures create significant demand uncertainty for the remaining part of fiscal 2020 and for fiscal 2021. For the moment, Transat cannot predict all the impacts of COVID-19 on its operations and results, or when the situation will improve. The Corporation has implemented a series of measures, in particular operational, commercial and financial measures, including cost reduction, aimed at preserving its cash. The Corporation is monitoring the situation daily to adjust these measures as it evolves.

## Note 2 SIGNIFICANT ACCOUNTING POLICIES

### BASIS OF PREPARATION

These interim condensed consolidated financial statements of the Corporation and its subsidiaries have been prepared in accordance with International Financial Reporting Standards ["IFRS"], as issued by the International Accounting Standards Board ["IASB"] and as adopted by the Accounting Standards Board of Canada. These interim condensed consolidated financial statements were prepared in accordance with IAS 34, *Interim Financial Reporting*.

These interim condensed consolidated financial statements are presented in Canadian dollars, the Corporation's functional currency, except where otherwise indicated. Each entity of the Corporation determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

The same accounting policies and methods of computation are followed in these interim condensed consolidated financial statements as compared with the most recent annual consolidated financial statements with the exception of the adoption of IFRS 16, *Leases*, and IFRIC 23, *Uncertainty over Income Tax Treatments*, for which the effects are described in note 3. The interim condensed consolidated financial statements should be read in conjunction with the audited annual consolidated financial statements and notes included in the Corporation's Annual Report for the year ended October 31, 2019.

These interim condensed consolidated financial statements have been prepared on a going concern basis, at historical cost, except for financial assets and liabilities classified as financial assets/liabilities at fair value through profit or loss and financial assets/liabilities at fair value through other comprehensive income (loss) and measured at fair value.

## LEASES

The Corporation is party to leases, primarily for aircraft, aircraft engines, real estate and automotive equipment. Leases where substantially all the risks and rewards of ownership of the asset are not transferred to the Corporation are classified as leases. At the commencement date of the lease, the Corporation recognizes a right-of-use asset and a lease liability at the present value of future lease payments, using the Corporation's incremental borrowing rate. The Corporation has elected to separate lease and non-lease components of lease agreements.

Initial measurement of lease liabilities includes fixed lease payments and variable lease payments that depend on an index or a rate, during the non-cancellable period of the lease and for extension options reasonably certain to be exercised by the Corporation. The initial value of lease liabilities is reduced by lease incentives receivable.

The initial value of right-of-use assets is obtained through the calculation of lease liabilities. Right-of-use assets are recognized in accordance with IAS 16, *Property, Plant and Equipment* and depreciated over the term of the lease. For the permanent fleet, on initial recognition, right-of-use assets are broken down and eligible maintenance costs are capitalized and depreciated over the shorter of the lease term or expected useful life. Subsequently, eligible maintenance costs over the lease term are capitalized and depreciated over the shorter of the lease term or expected useful life.

The Corporation presents right-of-use assets under Property, plant and equipment and lease liabilities under Lease liabilities in the consolidated statement of financial position. The current portion of lease liabilities is reported under Current liabilities.

Variable lease payments that do not depend on an index or a rate are recognized as a lease expense in the consolidated statement of income (loss). Expenses associated with lease payments under leases with terms of less than 12 months and low-value leases are recognized as lease expenses in the consolidated statement of income (loss) on a straight-line basis over the term of the lease.

## PROVISION FOR RETURN CONDITIONS

Aircraft- and equipment-related leases contain obligations arising from the conditions under which the assets must be returned to the lessor on expiry of the lease [the "return conditions"]. The Corporation records a provision arising from the return conditions of leased aircraft and engines upon commencement of the lease based on the degree of use until maintenance to meet the return condition or until expiry of the lease. The provision is adjusted to reflect any change in the related maintenance expenses anticipated and the significant accounting estimates and judgments used. The provision is discounted using the risk-free pre-tax Canadian government bond rate as at the reporting date for a term equal to the average remaining term to maturity before the related cash outflow.

The Corporation makes deposits to lessors based on the use of the leased aircraft in connection with certain future maintenance work, namely maintenance deposits with lessors. Deposits made between the last maintenance performed by the Corporation and expiry of the lease, as well as certain deposits made in excess of the actual cost of maintenance work, will not be refunded to the Corporation when the maintenance is performed. These deposits are included in the provision for return conditions of leased aircraft and engines.

## GOVERNMENT GRANTS

When there is reasonable assurance that grant-related conditions will be met and grants will be received, the Corporation recognizes income-related government grants as deduction from the related expenses.

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**SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGMENTS**

IMPACT OF COVID-19 PANDEMIC ON SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGMENTS

Due to the magnitude and global scale of the COVID-19 pandemic, the estimates used and judgments made by management in preparing the Corporation's financial statements may change in the short term and the effect of such changes may be material, which could result in, among other things, impairment of certain assets and/or an increase in certain liabilities. In addition, these risks could have a significant adverse impact on the Corporation's operating results and financial position in the coming months.

DISCOUNT RATE OF LEASE LIABILITIES

The Corporation uses its incremental borrowing rate to calculate lease liabilities. The Corporation estimates the incremental borrowing rate at commencement of the lease by considering several factors, including the risk-free rate at lease inception, the Corporation's creditworthiness, the lease currency, the lease term and the nature of the leased property. Given that various assumptions are used in determining the discount rate of lease liabilities, the calculation involves some inherent measurement uncertainty.

PROVISION FOR RETURN CONDITIONS

The estimates used to determine the provision for return conditions are based on historical experience, historical costs and repairs, information from external suppliers, forecasted aircraft utilization, expected timing of repairs, the U.S. dollar exchange rate and other facts and reasonable assumptions in the circumstances. Given that various assumptions are used in determining the provision for return conditions, the calculation involves some inherent measurement uncertainty. Actual results will differ from estimated results based on assumptions.

**Note 3 CHANGES IN ACCOUNTING POLICIES**

**IFRS 16, LEASES**

IFRS 16, *Leases* supersedes IAS 17, *Leases*. IFRS 16 introduces a single lessee accounting model under which most of lease-related assets and liabilities are recognized in the statement of financial position. For the lessor, substantially all the current accounting requirements remain unchanged.

Considering that the Corporation is committed under numerous leases, the adoption of IFRS 16 has a significant impact on its consolidated financial statements. Under its leases, the Corporation recognizes a right-of-use asset and a liability at the present value of future lease payments. Depreciation and amortization of the right-of-use asset and interest expense on the lease liability replaces rent expense related to leases.

IFRS 16 was applied retrospectively on November 1, 2019 with restatement for each prior reporting period presented. The opening consolidated statement of financial position as at November 1, 2018 and the consolidated statement of income (loss) for the quarter and six-month period ended on April 30, 2019 have been restated. The Corporation has elected to apply the permitted capitalization exemptions for leases with terms of less than 12 months and leases of low value assets. The accounting policies resulting from the adoption of IFRS 16 are discussed below.

FLEET

As at April 30, 2020, the Corporation operated 32 aircraft under leases [31 and 27 as at October 31, 2019 and 2018, respectively] for which right-of-use assets and lease liabilities will be recognized upon application of IFRS 16; these aircraft are part of the permanent fleet. During the winter season, the Corporation also has aircraft under leases for a period of approximately six months; these aircraft are part of the seasonal fleet. The Corporation has elected to apply the provisions of IFRS 16 for the seasonal fleet to continue to recognize the expenses associated with these leases under Aircraft rent on a straight-line basis over the lease term.

For the permanent fleet, on initial recognition, right-of-use assets are broken down and eligible maintenance costs are capitalized and depreciated over the shorter of the lease term or expected useful life. Subsequently, eligible maintenance costs over the lease term are capitalized and depreciated over the shorter of the lease term or expected useful life. As a result, the maintenance expense of leased aircraft decreased and the depreciation expense increased following the adoption of IFRS 16.

All aircraft-related operating leases are denominated in U.S. dollars. The lease obligation in respect of leased aircraft and the provision for return conditions are denominated in U.S. dollars and must be revalued at the prevailing exchange rate as at the reporting date. Accordingly, the volatility of the foreign exchange gain (loss) recognized in the consolidated statement of income (loss) was higher upon application of IFRS 16.

The Corporation is party to leases for aircraft engines. Right-of-use assets and lease liabilities are recognized under IFRS 16 in respect of such leases, except for leases with terms of less than 12 months and leases of low value assets.

#### REAL ESTATE AND OTHER LEASES

The Corporation is party to real estate leases, in particular for spaces in airports, offices and travel agencies. Right-of-use assets and lease liabilities are recognized under IFRS 16 in respect of such leases, except for leases with terms of less than 12 months and leases with substantial substitution rights.

The Corporation is party to equipment leases, including automotive equipment. Right-of-use assets and lease liabilities are recognized under IFRS 16 in respect of such leases, except for short-term leases and leases of low value assets.

#### PROVISION FOR RETURN CONDITIONS

Aircraft- and equipment-related leases contain obligations arising from the conditions under which the assets must be returned to the lessor on expiry of the lease. The Corporation records a provision arising from the return conditions of leased aircraft and engines upon commencement of the lease based on the degree of use until maintenance to meet the return condition or until expiry of the lease. The provision is adjusted to reflect any change in the related maintenance expenses anticipated and the significant accounting estimates and judgments used. The provision is discounted using the risk-free pre-tax Canadian government bond rate as at the reporting date for a term equal to the average remaining term to maturity before the related cash outflow.

The Corporation makes deposits to lessors based on the use of the leased aircraft in connection with certain future maintenance work. Deposits made between the last maintenance performed by the Corporation and expiry of the lease, as well as certain deposits made in excess of the actual cost of maintenance work, will not be refunded to the Corporation when the maintenance is performed. These deposits are included in the provision for return conditions of leased aircraft and engines.

#### COVID-19 RELATED RENT CONCESSIONS, AMENDMENT TO IFRS 16

On May 28, 2020, the IASB issued *COVID-19-Related Rent Concessions, Amendment to IFRS 16*. Under certain conditions, this amendment allows a lessee to recognize any COVID-19 related rent concession in the same way it would account for the change under IFRS 16 if the change were not a lease modification. The Corporation has elected to early apply the practical expedient provided under the amendment in its interim condensed consolidated financial statements for the period ended April 30, 2020. The adoption of this new amendment had no significant impact on the Corporation's consolidated statement of income (loss).

#### STATEMENT OF INCOME (LOSS) PRESENTATION

Statement of income (loss) presentation was also amended to better reflect the nature of operating expenses. Certain operating expenses formerly reported under Other air costs are now reported under Airport and navigation fees. This change in consolidated statement of income (loss) presentation had no impact on operating results.

IMPACT ON PREVIOUSLY ISSUED CONSOLIDATED FINANCIAL STATEMENTS

The cumulative effect of the adoption of IFRS 16 on the consolidated statement of financial position, the consolidated statement of income (loss) and the consolidated statement of cash flows is detailed in the following tables.

**Consolidated statements of financial position**

	As at November 1, 2018	Fleet	Real estate and other	As at November 1, 2018 After adjustments
(in thousands of Canadian dollars)	\$	\$	\$	\$
<b>ASSETS</b>				
Trade and other receivables	139,979	(7,339)	986	133,626
Prepaid expenses	68,890	(5,165)	(19)	63,706
<b>Current assets</b>	<b>1,156,790</b>	<b>(12,504)</b>	<b>967</b>	<b>1,145,253</b>
Deposits	41,742	124,284	—	166,026
Deferred tax assets	14,954	(270)	1,421	16,105
Property, plant and equipment	201,478	481,745	38,281	721,504
Other assets	26,685	(26,310)	(189)	186
<b>Non-current assets</b>	<b>410,000</b>	<b>579,449</b>	<b>39,513</b>	<b>1,028,962</b>
	<b>1,566,790</b>	<b>566,945</b>	<b>40,480</b>	<b>2,174,215</b>
<b>LIABILITIES</b>				
Trade and other payables	320,732	(7,710)	(749)	312,273
Current portion of provision for overhaul of leased aircraft	27,313	(27,313)	—	—
Current portion of lease liabilities	—	58,570	12,680	71,250
<b>Current liabilities</b>	<b>869,280</b>	<b>23,547</b>	<b>11,931</b>	<b>904,758</b>
Provision for overhaul of leased aircraft	29,915	(29,915)	—	—
Provision for return conditions	—	128,528	—	128,528
Lease liabilities	—	454,499	39,421	493,920
Other liabilities	92,025	(41,429)	(9,468)	41,128
Deferred tax liabilities	3,252	8,220	267	11,739
<b>Non-current liabilities</b>	<b>125,871</b>	<b>519,903</b>	<b>30,220</b>	<b>675,994</b>
<b>EQUITY</b>				
Retained earnings	340,766	23,495	(1,671)	362,590
	571,639	23,495	(1,671)	593,463
	<b>1,566,790</b>	<b>566,945</b>	<b>40,480</b>	<b>2,174,215</b>

Consolidated statements of financial position

	As at October 31, 2019	Fleet	Real estate and other	As at October 31, 2019 After adjustments
(in thousands of Canadian dollars)	\$	\$	\$	\$
<b>ASSETS</b>				
Trade and other receivables	137,449	283	212	137,944
Prepaid expenses	83,822	(9,333)	—	74,489
<b>Current assets</b>	<b>1,127,567</b>	<b>(9,050)</b>	<b>212</b>	<b>1,118,729</b>
Deposits	41,226	124,911	—	166,137
Deferred tax assets	27,209	(270)	1,209	28,148
Property, plant and equipment	235,161	603,288	52,996	891,445
Other assets	34,055	(33,599)	(134)	322
<b>Non-current assets</b>	<b>457,360</b>	<b>694,330</b>	<b>54,071</b>	<b>1,205,761</b>
	<b>1,584,927</b>	<b>685,280</b>	<b>54,283</b>	<b>2,324,490</b>
<b>LIABILITIES</b>				
Trade and other payables	315,395	(3,304)	(1,026)	311,065
Current portion of provision for overhaul of leased aircraft	27,151	(27,151)	—	—
Current portion of lease liabilities	—	88,214	11,600	99,814
<b>Current liabilities</b>	<b>918,625</b>	<b>57,759</b>	<b>10,574</b>	<b>986,958</b>
Provision for overhaul of leased aircraft	31,097	(31,097)	—	—
Provision for return conditions	—	155,120	—	155,120
Lease liabilities	—	514,235	51,880	566,115
Other liabilities	97,498	(42,206)	(7,848)	47,444
Deferred tax liabilities	1,274	8,172	306	9,752
<b>Non-current liabilities</b>	<b>131,519</b>	<b>604,224</b>	<b>44,338</b>	<b>780,081</b>
<b>EQUITY</b>				
Retained earnings	314,325	23,297	(629)	336,993
	534,783	23,297	(629)	557,451
	<b>1,584,927</b>	<b>685,280</b>	<b>54,283</b>	<b>2,324,490</b>

Consolidated statements of income					2019
Quarter ended April 30	2019	Fleet	Real estate and other	Presentation	After adjustments
(in thousands of Canadian dollars, except per share amounts)	\$	\$	\$	\$	\$
<b>Revenues</b>	897,413	—	—	—	897,413
<b>Operating expenses</b>					
Aircraft maintenance	63,906	(19,956)	—	—	43,950
Airport and navigation fees	38,181	—	—	5,093	43,274
Aircraft rent	41,103	(15,577)	—	—	25,526
Other airline costs	62,442	1,289	—	(5,093)	58,638
Other	28,563	—	(3,066)	—	25,497
Depreciation and amortization	16,225	25,572	2,404	—	44,201
	910,515	(8,672)	(662)	—	901,181
<b>Operating income (loss)</b>	(13,102)	8,672	662	—	(3,768)
Financing costs	389	7,852	599	—	8,840
Foreign exchange (gain) loss	(846)	11,815	10	—	10,979
<b>Income (loss) before income tax expense</b>	11,340	(10,995)	53	—	398
<b>Income taxes (recovery)</b>					
Deferred	(2,044)	(2,790)	13	—	(4,821)
	2,544	(2,790)	13	—	(233)
<b>Net income (loss) for the period</b>	8,796	(8,205)	40	—	631
<b>Net income (loss) attributable to:</b>					
Shareholders	7,214	(8,205)	52	—	(939)
Non-controlling interests	1,582	—	(12)	—	1,570
	8,796	(8,205)	40	—	631
<b>Earnings (loss) per share</b>					
Basic	0.19	(0.22)	—	—	(0.02)
Diluted	0.19	(0.22)	—	—	(0.02)

Consolidated statements of comprehensive income (loss)					2019
Six-month period ended April 30	2019	Fleet	Real estate and other	Presentation	After adjustments
(in thousands of Canadian dollars)	\$	\$	\$	\$	\$
<b>Revenues</b>	1,544,979	—	—	—	1,544,979
<b>Operating expenses</b>					
Aircraft maintenance	122,402	(28,122)	—	—	94,280
Airport and navigation fees	67,505	—	—	9,618	77,123
Aircraft rent	79,699	(35,560)	—	—	44,139
Other airline costs	113,339	2,800	—	(9,618)	106,521
Other	53,498	—	(6,606)	—	46,892
Depreciation and amortization	31,142	49,471	4,748	—	85,361
	1,610,636	(11,411)	(1,858)	—	1,597,367
<b>Operating income (loss)</b>	(65,657)	11,411	1,858	—	(52,388)
Financing costs	784	15,303	1,308	—	17,395
Foreign exchange (gain) loss	(878)	12,020	11	—	11,153
	(55,014)	(15,912)	539	—	(70,387)
<b>Income taxes (recovery)</b>					
Deferred	(16,208)	(4,033)	136	—	(20,105)
	(15,151)	(4,033)	136	—	(19,048)
<b>Net income (loss) for the period</b>	(39,863)	(11,879)	403	—	(51,339)
<b>Net income (loss) attributable to:</b>					
Shareholders	(42,432)	(11,879)	420	—	(53,891)
Non-controlling interests	2,569	—	(17)	—	2,552
	(39,863)	(11,879)	403	—	(51,339)
<b>Earnings (loss) per share</b>					
Basic	(1.13)	(0.32)	0.01	—	(1.43)
Diluted	(1.13)	(0.32)	0.01	—	(1.43)

Consolidated statements of income					2019
Year ended October 31	2019	Fleet	Real estate and other	Presentation	After adjustments
(in thousands of Canadian dollars, except per share amounts)	\$	\$	\$	\$	\$
<b>Revenues</b>	2,937,130	—	—	—	2,937,130
<b>Operating expenses</b>					
Aircraft maintenance	279,283	(49,374)	—	—	229,909
Airport and navigation fees	158,618	—	—	17,215	175,833
Aircraft rent	143,784	(96,981)	—	—	46,803
Other airline costs	262,477	6,298	—	(17,215)	251,560
Other	105,304	—	(14,381)	—	90,923
Depreciation and amortization	64,078	108,054	10,189	—	182,321
	2,986,913	(32,003)	(4,192)	—	2,950,718
<b>Operating income (loss)</b>	(49,783)	32,003	4,192	—	(13,588)
Financing costs	1,520	33,501	2,914	—	37,935
Foreign exchange (gain) loss	140	(1,252)	2	—	(1,110)
<b>Income (loss) before income tax expense</b>	(38,766)	(246)	1,276	—	(37,736)
<b>Income taxes (recovery)</b>					
Deferred	(9,250)	(48)	250	—	(9,048)
	(8,222)	(48)	250	—	(8,020)
<b>Net income (loss) for the year</b>	(30,544)	(198)	1,026	—	(29,716)
<b>Net income (loss) attributable to:</b>					
Shareholders	(33,191)	(198)	1,042	—	(32,347)
Non-controlling interests	2,647	—	(16)	—	2,631
	(30,544)	(198)	1,026	—	(29,716)
<b>Earnings (loss) per share</b>					
Basic	(0.88)	(0.01)	0.03	—	(0.86)
Diluted	(0.88)	(0.01)	0.03	—	(0.86)

Consolidated Statements of Cash Flows				2019
Quarter ended April 30	2019	Fleet	Real estate and other	After
(in thousands of Canadian dollars)	\$	\$	\$	adjustments \$
<b>OPERATING ACTIVITIES</b>				
Net income (loss) for the period	8,796	(8,205)	40	631
Operating items not involving an outlay (receipt) of cash:				
Depreciation and amortization	16,225	25,572	2,404	44,201
Foreign exchange loss (gain)	(846)	11,815	10	10,979
Deferred taxes	(2,044)	(2,790)	13	(4,821)
	5,238	26,392	2,467	34,097
Net change in non-cash working capital balances related to operations	178,389	19,376	(1,966)	195,799
Net change in provision for overhaul of leased aircraft	2,912	(2,912)	—	—
Net change in provision for return conditions	—	(1,340)	—	(1,340)
Net change in other assets and liabilities related to operations	4,808	(17,403)	2,606	(9,989)
<b>Cash flows related to operating activities</b>	<b>191,347</b>	<b>24,113</b>	<b>3,107</b>	<b>218,567</b>
<b>INVESTING ACTIVITIES</b>				
Additions to property, plant and equipment and other intangible assets	(18,897)	(20,223)	—	(39,120)
<b>Cash flows related to investing activities</b>	<b>(18,937)</b>	<b>(20,223)</b>	<b>—</b>	<b>(39,160)</b>
<b>FINANCING ACTIVITIES</b>				
Repayment of lease liabilities	—	(3,890)	(3,107)	(6,997)
<b>Cash flows related to financing activities</b>	<b>(401)</b>	<b>(3,890)</b>	<b>(3,107)</b>	<b>(7,398)</b>
Effect of exchange rate changes on cash and cash equivalents	3,868	—	—	3,868
<b>Net change in cash and cash equivalents</b>	<b>175,877</b>	<b>—</b>	<b>—</b>	<b>175,877</b>
Cash and cash equivalents, beginning of period	620,445	—	—	620,445
<b>Cash and cash equivalents, end of period</b>	<b>796,322</b>	<b>—</b>	<b>—</b>	<b>796,322</b>

<b>Consolidated Statements of Cash Flows</b>				<b>2019</b>
<b>Six-month period ended April 30</b>	<b>2019</b>	<b>Fleet</b>	<b>Real estate and other</b>	<b>After</b>
(in thousands of Canadian dollars)	\$	\$	\$	\$
<b>OPERATING ACTIVITIES</b>				
Net income (loss) for the period	(39,863)	(11,879)	403	(51,339)
Operating items not involving an outlay (receipt) of cash:				
Depreciation and amortization	31,142	49,471	4,748	85,361
Foreign exchange loss (gain)	(878)	12,020	11	11,153
Deferred taxes	(16,208)	(4,033)	136	(20,105)
	(22,904)	45,579	5,298	27,973
Net change in non-cash working capital balances related to operations	271,829	7,373	1,498	280,700
Net change in provision for overhaul of leased aircraft	(983)	983	—	—
Net change in provision for return conditions	—	3,792	—	3,792
Net change in other assets and liabilities related to operations	(2,092)	(8,365)	(530)	(10,987)
<b>Cash flows related to operating activities</b>	<b>245,850</b>	<b>49,362</b>	<b>6,266</b>	<b>301,478</b>
<b>INVESTING ACTIVITIES</b>				
Additions to property, plant and equipment and other intangible assets	(49,390)	(28,989)	—	(78,379)
<b>Cash flows related to investing activities</b>	<b>(48,330)</b>	<b>(28,989)</b>	<b>—</b>	<b>(77,319)</b>
<b>FINANCING ACTIVITIES</b>				
Repayment of lease liabilities	—	(20,373)	(6,266)	(26,639)
<b>Cash flows related to financing activities</b>	<b>(60)</b>	<b>(20,373)</b>	<b>(6,266)</b>	<b>(26,699)</b>
Effect of exchange rate changes on cash and cash equivalents	5,208	—	—	5,208
<b>Net change in cash and cash equivalents</b>	<b>202,668</b>	<b>—</b>	<b>—</b>	<b>202,668</b>
Cash and cash equivalents, beginning of period	593,654	—	—	593,654
<b>Cash and cash equivalents, end of period</b>	<b>796,322</b>	<b>—</b>	<b>—</b>	<b>796,322</b>

Consolidated Statements of Cash Flows				2019
Year ended October 31	2019	Fleet	Real estate and other	After
(en milliers de dollars canadiens)	\$	\$	\$	adjustments \$
<b>OPERATING ACTIVITIES</b>				
Net income (loss) for the year	(30,544)	(198)	1,026	(29,716)
Operating items not involving an outlay (receipt) of cash:				
Depreciation and amortization	64,078	108,054	10,189	182,321
Foreign exchange loss (gain)	140	(1,252)	2	(1,110)
Deferred taxes	(9,250)	(48)	250	(9,048)
	38,868	106,556	11,467	156,891
Net change in non-cash working capital balances related to operations	33,105	712	189	34,006
Net change in provision for overhaul of leased aircraft	1,020	(1,020)	—	—
Net change in provision for return conditions	—	26,592	—	26,592
Net change in other assets and liabilities related to operations	(8,918)	5,885	1,565	(1,468)
<b>Cash flows related to operating activities</b>	<b>64,075</b>	<b>138,725</b>	<b>13,221</b>	<b>216,021</b>
<b>INVESTING ACTIVITIES</b>				
Additions to property, plant and equipment and other intangible assets	(92,277)	(71,656)	—	(163,933)
<b>Cash flows related to investing activities</b>	<b>(92,123)</b>	<b>(71,656)</b>	<b>—</b>	<b>(163,779)</b>
<b>FINANCING ACTIVITIES</b>				
Repayment of lease liabilities	—	(67,069)	(13,221)	(80,290)
<b>Cash flows related to financing activities</b>	<b>(1,703)</b>	<b>(67,069)</b>	<b>(13,221)</b>	<b>(81,993)</b>
Effect of exchange rate changes on cash and cash equivalents	941	—	—	941
<b>Net change in cash and cash equivalents</b>	<b>(28,810)</b>	<b>—</b>	<b>—</b>	<b>(28,810)</b>
Cash and cash equivalents, beginning of period	593,654	—	—	593,654
<b>Cash and cash equivalents, end of period</b>	<b>564,844</b>	<b>—</b>	<b>—</b>	<b>564,844</b>

#### IFRIC 23, UNCERTAINTY OVER INCOME TAX TREATMENTS

In June 2017, the IASB issued IFRIC 23, *Uncertainty over Income Tax Treatments*, which clarifies how to apply the recognition and measurement requirements in IAS 12, *Income Taxes*, when there is uncertainty over income tax treatments. IFRIC 23 sets out the circumstances in which uncertain tax treatments should be treated separately or together, and the assumptions to be considered in assessing an uncertain tax treatment and determining whether it is probable that a taxation authority will accept the treatment. Application of IFRIC 23 is effective for the Corporation's annual reporting period beginning on November 1, 2019. Adoption of this new IFRIC interpretation had no significant impact on the Corporation's consolidated financial statements.

**Note 4 CASH AND CASH EQUIVALENTS IN TRUST OR OTHERWISE RESERVED**

As at April 30, 2020, cash and cash equivalents in trust or otherwise reserved included \$270,790 [\$292,134 as at October 31, 2019] in funds received from customers, primarily Canadians, for services not yet rendered or for which the restriction period had not ended, in accordance with Canadian regulators and the Corporation's business agreements with certain credit card processors. Cash and cash equivalents in trust or otherwise reserved also included \$66,266, \$56,268 of which was recorded as non-current assets [\$60,637 as at October 31, 2019, \$51,224 of which was recorded as non-current assets], which was pledged as collateral security against letters of credit.

**Note 5 DEPOSITS**

	As at April 30, 2020	As at October 31, 2019 Restated [note 3]
	\$	\$
Deposits for maintenance to lessors	136,473	124,911
Deposits on leased aircraft and engines	43,821	38,415
Deposits with suppliers	13,409	20,576
	<b>193,703</b>	<b>183,902</b>
Less current portion	10,543	17,765
	<b>183,160</b>	<b>166,137</b>

**Note 6**      **PROPERTY, PLANT AND EQUIPMENT**

	Fleet	Aircraft equipment	Office furniture and equipment	Land, building and leasehold improvements	Right-of-use Fleet	Right-of-use Real estate and other	Total
	\$	\$	\$	\$	\$	\$	\$
<b>Cost</b>							
Balance as at October 31, 2019	328,737	125,102	60,037	115,558	1,344,885	130,256	2,104,575
Additions	5,274	24,599	4,023	1,290	101,015	24,293	160,494
Write-offs	(127,967)	(3,018)	(225)	(123)	—	(686)	(132,019)
Exchange difference	—	—	384	4,550	—	441	5,375
<b>Balance as at April 30, 2020</b>	<b>206,044</b>	<b>146,683</b>	<b>64,219</b>	<b>121,275</b>	<b>1,445,900</b>	<b>154,304</b>	<b>2,138,425</b>
<b>Accumulated depreciation</b>							
Balance as at October 31, 2019	250,001	74,717	40,388	29,167	741,597	77,260	1,213,130
Depreciation	10,656	6,430	2,515	1,352	69,599	4,893	95,445
Write-offs	(127,967)	(3,018)	(225)	(123)	—	(686)	(132,019)
Exchange difference	—	—	79	—	—	244	323
<b>Balance as at April 30, 2020</b>	<b>132,690</b>	<b>78,129</b>	<b>42,757</b>	<b>30,396</b>	<b>811,196</b>	<b>81,711</b>	<b>1,176,879</b>
<b>Net book value as at April 30, 2020</b>	<b>73,354</b>	<b>68,554</b>	<b>21,462</b>	<b>90,879</b>	<b>634,704</b>	<b>72,593</b>	<b>961,546</b>

	Fleet	Aircraft equipment	Office furniture and equipment	Land, building and leasehold improvements	Right-of-use Fleet Restated [note 3]	Right-of-use Real estate Restated [note 3]	Total Restated [note 3]
	\$	\$	\$	\$	\$	\$	\$
<b>Cost</b>							
Balance as at October 31, 2018	339,093	118,679	53,102	96,123	1,152,517	105,460	1,864,974
Additions	24,807	27,730	10,634	19,926	229,595	24,999	337,691
Write-offs	(35,163)	(21,307)	(3,601)	(352)	(37,227)	(136)	(97,786)
Exchange difference	—	—	(98)	(139)	—	(67)	(304)
<b>Balance as at October 31, 2019</b>	<b>328,737</b>	<b>125,102</b>	<b>60,037</b>	<b>115,558</b>	<b>1,344,885</b>	<b>130,256</b>	<b>2,104,575</b>
<b>Accumulated depreciation</b>							
Balance as at October 31, 2018	251,348	88,238	38,335	27,598	670,770	67,181	1,143,470
Depreciation	33,816	7,786	5,711	1,930	108,054	10,189	167,486
Write-offs	(35,163)	(21,307)	(3,601)	(352)	(37,227)	(136)	(97,786)
Exchange difference	—	—	(57)	(9)	—	26	(40)
<b>Balance as at October 31, 2019</b>	<b>250,001</b>	<b>74,717</b>	<b>40,388</b>	<b>29,167</b>	<b>741,597</b>	<b>77,260</b>	<b>1,213,130</b>
<b>Net book value as at October 31, 2019</b>	<b>78,736</b>	<b>50,385</b>	<b>19,649</b>	<b>86,391</b>	<b>603,288</b>	<b>52,996</b>	<b>891,445</b>

**Note 7 INVESTMENT**

The change in the Corporation's 50% investment in a joint venture, Desarrollo Transimar, is detailed as follows:

	\$
Balance as at October 31, 2019	16,533
Capital contribution	1,043
Share of net loss	254
Translation adjustment	965
<b>Balance as at April 30, 2020</b>	<b>18,795</b>

The investment was translated at the USD/CAD closing rate of 1.3909 as at April 30, 2020 [1.3142 as at October 31, 2019].

**Note 8 LONG-TERM DEBT AND LEASE LIABILITIES**

The Corporation has a \$50,000 revolving credit facility agreement for operating purposes. Under the agreement, which expires in 2022, the Corporation may increase the credit limit to \$100,000, subject to lender approval. The agreement may be extended for a year at each anniversary date subject to lender approval and the balance becomes immediately payable in the event of a change in control. Under the terms of the agreement, funds may be drawn down by way of bankers' acceptances or bank loans, denominated in Canadian dollars, U.S. dollars, euros or pounds sterling. The agreement is secured by a first movable hypothec on the universality of assets, present and future, of the Corporation's Canadian subsidiaries subject to certain exceptions and is further secured by the pledging of certain marketable securities of its main European subsidiaries. The credit facility bears interest at the bankers' acceptance rate, the financial institution's prime rate or LIBOR, plus a premium. The terms of the agreements require the Corporation to comply with certain financial ratios and conditions. As at April 30, 2020, all financial ratios and conditions were met and \$50,000 was drawn down under this credit facility.

The Corporation also has a \$75,000 annually renewable revolving credit facility in respect of which the Corporation must pledge cash totalling 100% of the amount of the issued letters of credit as collateral security. As at April 30, 2020, \$60,414 had been drawn down under the facility [\$55,848 as at October 31, 2019], \$56,268 of which was to secure obligations under senior executive defined benefit pension agreements; this irrevocable letter of credit is held by a third-party trustee. In the event of a change of control, the irrevocable letter of credit issued to secure obligations under senior executive defined benefit pension agreements will be drawn down.

The following table details the maturities and discount rates related to long-term debt and lease liabilities as at April 30, 2020 and October 31, 2019:

	Final Maturity	Weighted Average Interest Rate %	As at April 30, 2020 \$	As at October 31, 2019 Restated [note 3] \$
<b>Long-term debt</b>	2020-2022	3.35	<b>49,973</b>	—
Lease liabilities				
Fleet	2020-2031	5.47	<b>686,186</b>	602,449
Real estate and other	2020-2037	5.54	<b>84,800</b>	63,480
<b>Lease liabilities</b>		5.48	<b>770,986</b>	665,929
<b>Long-term debt and lease liabilities</b>		5.35	<b>820,959</b>	665,929

Interest expense for the periods ended April 30, 2020 and 2019 is detailed as follows:

	Quarters ended April 30,		Six-month periods ended	
	2020	2019	2020	2019
		Restated [note 3]		Restated [note 3]
	\$	\$	\$	\$
Interest on lease liabilities	9,971	7,620	18,910	14,935
Accretion on provision for return conditions	596	933	1,226	1,778
Interest on long-term debt	268	—	268	—
Other interest	410	287	928	682
<b>Financing costs</b>	<b>11,245</b>	<b>8,840</b>	<b>21,332</b>	<b>17,395</b>

Rent expense for the periods ended April 30, 2020 and 2019 is detailed as follows:

	Quarters ended April 30,		Six-month periods ended	
	2020	2019	2020	2019
		Restated [note 3]		Restated [note 3]
	\$	\$	\$	\$
Variable lease payments	2,170	4,528	4,810	7,829
Short-term leases	12,992	20,998	19,424	36,310
<b>Aircraft rent</b>	<b>15,162</b>	<b>25,526</b>	<b>24,234</b>	<b>44,139</b>
Variable lease payments	743	1,983	1,870	3,115
Short-term leases	1,311	1,101	2,587	2,182
Low value leases	148	51	310	106
	<b>17,364</b>	<b>28,661</b>	<b>29,001</b>	<b>49,542</b>

#### CASH FLOWS RELATED TO LEASE LIABILITIES

The following table details cash flows related to repayment of lease liabilities for the quarter and six-month period ended April 30, 2020:

	Cash flows	Non-cash changes	Total
	\$	\$	\$
<b>Balance as at October 31, 2019</b>			<b>665,929</b>
Repayments	(38,977)	—	(38,977)
New lease liabilities (new contracts and amendments)	—	106,233	106,233
Exchange difference	—	37,801	37,801
<b>Balance as at April 30, 2020</b>	<b>(38,977)</b>	<b>144,034</b>	<b>770,986</b>

**MATURITIES OF LEASE LIABILITIES**

Repayment of principal and interest on lease liabilities as at April 30, 2020 is detailed as follows. Lease liabilities denominated in U.S. dollars are translated at the USD/CAD closing rate of 1.3909 as at April 30, 2020:

Year ended October 31	2020	2021	2022	2023	2024	2025 and up	Total
	\$	\$	\$	\$	\$	\$	\$
Fleet	90,727	140,266	117,898	105,799	84,175	294,698	833,563
Real estate and other	7,346	13,133	9,769	8,772	8,076	72,189	119,285
<b>Lease liabilities</b>	<b>98,073</b>	<b>153,399</b>	<b>127,667</b>	<b>114,571</b>	<b>92,251</b>	<b>366,887</b>	<b>952,848</b>

Note 6 provides the information required for right-of-use assets and depreciation. Note 14 details the information required with respect to leases of aircraft that will be delivered in the coming years.

**Note 9 PROVISION FOR RETURN CONDITIONS**

The provision for return conditions relates to contractual obligations to return leased aircraft and engines at the end of the leases under pre-determined maintenance conditions. The change in the provision for return conditions for the six-month period ended April 30 is detailed as follows:

	As at April 30, 2020	As at October 31, 2019 Restated [note 3]
	\$	\$
<b>Opening balance</b>	<b>155,120</b>	<b>128,528</b>
Additional provisions	17,439	16,127
Change in estimate	—	7,085
Utilization of provision	(572)	—
Accretion	1,226	3,380
<b>Closing balance</b>	<b>173,213</b>	<b>155,120</b>
Current provisions	8,266	—
Non-current provisions	164,947	155,120
<b>Closing balance</b>	<b>173,213</b>	<b>155,120</b>

**Note 10 OTHER LIABILITIES**

	As at April 30, 2020	As at October 31, 2019 Restated [note 3]
	\$	\$
Employee benefits	48,005	46,986
Deferred lease incentives	424	458
	48,429	47,444

## Note 11 EQUITY

### AUTHORIZED SHARE CAPITAL

#### CLASS A VARIABLE VOTING SHARES

An unlimited number of participating Class A Variable Voting Shares ["Class A Shares"], which may be owned or controlled only by non-Canadians as defined by the *Canada Transportation Act* ["CTA"], carry one vote per share at any meeting of shareholders subject to an automatic reduction of the voting rights attached thereto in the event that [i] any non-Canadian, individually or with persons of the same group, holds more than 25% of the votes cast, [ii] any non-Canadian authorized to provide an air service in any jurisdiction (in aggregate) holds more than 25% of the votes cast, or [iii] the votes that would be cast by holders of Class A Shares would be more than 49%. If any of the above-mentioned applicable limitations are exceeded, the votes that should be attributed to holders of Class A Shares will be attributed as follows:

- first, if applicable, there will be a reduction in the voting rights of any non-Canadian individual (including a non-Canadian authorized to provide an air service) whose votes total more than 25% of the votes cast, so that such non-Canadian holder may never hold more than 25% (or such other percentage as may be prescribed by an act or regulation of Canada and approved or adopted by the directors of the Corporation) of the total votes cast at a meeting;
- next, if applicable, and once the pro rata distribution as described above is made, a further pro rata reduction will be made in the voting rights of all holders of Class A non-Canadian Shares authorized to provide an air service, so that such non-Canadian holders may never hold votes totalling more than 25% (or such other percentage as may be prescribed by law or regulation of Canada and approved or adopted by the directors of the Corporation) of the total votes cast, all classes combined, at a meeting;
- last, if applicable, and once the two pro rata allocations described above have been made, a proportional reduction will be made in the voting rights of all holders of Class A Shares, so that all non-Canadian holders of Class A Shares may never hold votes totalling more than 49% (or such other percentage as may be prescribed by law or regulation of Canada and approved or adopted by the directors of the Corporation) of the total votes cast, all classes combined, at a meeting.

Each issued and outstanding Class A Share shall be automatically converted into one Class B Voting Share without any further action on the part of the Corporation or of the holder if [i] the Class A Share is or becomes owned or controlled by a Canadian as defined by the CTA; or [ii] the provisions contained in the CTA relating to foreign ownership restrictions are repealed and not replaced with other similar provisions.

#### CLASS B VOTING SHARES

An unlimited number of Class B Voting Shares ["Class B Shares"], participating, which may be owned and controlled only by Canadians as defined by the CTA and shall confer the right to one vote per Class B Share at all meetings of shareholders of the Corporation. Each issued and outstanding Class B Share shall be converted into one Class A Share automatically without any further action on the part of the Corporation or the holder if the Class B Share is or becomes owned or controlled by a non-Canadian as defined by the CTA.

#### PREFERRED SHARES

An unlimited number of preferred shares, non-voting, issuable in series, each series bearing the number of shares, designation, rights, privileges, restrictions and conditions as determined by the Board of Directors.

**ISSUED AND OUTSTANDING SHARE CAPITAL**

The changes affecting Class A Shares and Class B Shares were as follows:

	Number of shares	\$
<b>Balance as at October 31, 2018</b>	37,545,335	219,684
Issued from treasury	142,163	741
<b>Balance as at April 30, 2018</b>	37,687,498	220,425
Issued from treasury	27,699	199
Exercise of options	31,893	388
<b>Balance as at October 31, 2019</b>	37,747,090	221,012
<b>Balance as at April 30, 2020</b>	<b>37,747,090</b>	<b>221,012</b>

As at April 30, 2020, the number of Class A Shares and Class B Shares stood at 5,141,627 and 32,605,463, respectively [4,243,821 and 33,503,269, respectively, as at October 31, 2019].

**STOCK OPTION PLAN**

	Number of options	Weighted average price (\$)
Balance as at October 31, 2019	1,748,570	10.15
Cancelled	(2,000)	19.24
<b>Balance as at April 30, 2020</b>	<b>1,746,570</b>	<b>10.14</b>
<b>Options exercisable as at April 30, 2020</b>	<b>1,522,170</b>	<b>10.07</b>

**EARNINGS PER SHARE**

Basic and diluted earnings per share were calculated as follows:

	Quarters ended		Six-month periods ended	
	April 30		April 30	
	2020	2019	2020	2019
		Restated		Restated
		[note 3]		[note 3]
(in thousands of dollars, except per share data)	\$	\$	\$	\$
<b>NUMERATOR</b>				
Net income (loss) attributable to shareholders of the Corporation used in computing basic and diluted earnings (loss) per share	(179,548)	(939)	(213,353)	(53,891)
<b>DENOMINATOR</b>				
Adjusted weighted average number of outstanding shares	37,747	37,644	37,747	37,608
<b>Effect of dilutive securities</b>				
Stock options	—	—	—	—
Adjusted weighted average number of outstanding shares used in computing diluted earnings (loss) per share	37,747	37,644	37,747	37,608
<b>Earnings (loss) per share</b>				
Basic	(4.76)	(0.02)	(5.65)	(1.43)
Diluted	(4.76)	(0.02)	(5.65)	(1.43)

Given the losses recorded for the quarter and six-month period ended April 30, 2020, all 1,746,570 outstanding stock options [1,784,547 for the quarter and six-month period ended April 30, 2019] were excluded from the calculation due to their anti-dilutive effect.

## Note 12 ADDITIONAL DISCLOSURE ON REVENUE AND EXPENSES

### BREAKDOWN OF REVENUE FROM CONTRACTS WITH CUSTOMERS

The Corporation has determined that it conducts its activities in a single industry segment, namely holiday travel. With respect to geographic areas, the Corporation operates mainly in the Americas, and serves two main markets that also represent its two main product lines: the transatlantic market and the Americas market, which includes the sun destinations program. Revenue from contracts with customers is broken down as follows:

	Quarters ended April 30		Six-month periods ended April 30	
	2020	2019 Restated [note 3]	2020	2019 Restated [note 3]
	\$	\$	\$	\$
<b>Customers</b>				
Transatlantic	54,988	89,151	142,437	157,998
Americas	499,940	787,690	1,089,040	1,348,077
<b>Other</b>	16,370	20,572	32,620	38,904
<b>Total revenues</b>	<b>571,298</b>	<b>897,413</b>	<b>1,264,097</b>	<b>1,544,979</b>

### GOVERNMENT GRANTS

During the quarter ended April 30, 2020, the Corporation recognized a \$12,200 deduction from Salaries and other employee benefits related to the Canada Emergency Wage Subsidy ("CEWS") program. This amount is included in Trade and other receivables as at April 30, 2020.

## Note 13 SPECIAL ITEMS

Special items generally include restructuring charges and other significant unusual items. For the quarter and six-month period ended April 30, 2020, professional fees of \$1,763 and \$2,969 and compensation expense reversals of \$2,968 and \$1,290, respectively, were recorded in connection with the transaction with Air Canada. The compensation expenses are mainly related to the stock-based compensation plans which include a change of control clause and to adjustments related to stock-based compensation plan provisions. For the quarter ended April 30, 2020, the compensation expense reversal was due to a significant decline in the share price. Compensation expenses recorded as special items result from Air Canada's offer, which makes it likely that the change of control criteria included in some of the Corporation's stock-based compensation plans will be met, and also reduces the vesting period.

**Note 14 COMMITMENTS AND CONTINGENCIES**

**LEASES AND OTHER COMMITMENTS**

As at April 30, 2020, the Corporation was party to agreements to lease 14 Airbus A321neos for delivery from 2020 to 2022. The Corporation also had purchase obligations under various contracts with suppliers, in particular related to hotel rooms and information technology service contracts entered into in the normal course of business. The following table presents the minimum payments due under leases for aircraft to be delivered over the next few years as well as the purchase obligations:

Year ended October 31	2020	2021	2022	2023	2024	2025 and up	Total
	\$	\$	\$	\$	\$	\$	\$
Leases (aircraft)	6,776	59,058	89,520	93,470	93,470	779,345	1,121,639
Purchase obligations	2,386	4,751	4,607	3,185	2,645	5,621	23,195
	<b>9,162</b>	<b>63,809</b>	<b>94,127</b>	<b>96,655</b>	<b>96,115</b>	<b>784,966</b>	<b>1,144,834</b>

**LITIGATION**

In the normal course of business, the Corporation is exposed to various claims and legal proceedings. These disputes often involve numerous uncertainties and the outcome of the individual cases is unpredictable. According to management, these claims and proceedings are adequately provided for or covered by insurance policies and their settlement should not have a significant negative impact on the Corporation's financial position, subject to the items mentioned in note 25 to the consolidated financial statements for the year ended October 31, 2019 and the paragraph hereunder. The Corporation has directors' and officers' liability insurance as well as professional liability insurance and the amount of coverage under said insurance policies is usually sufficient to pay the amounts the Corporation may be required to disburse in connection with these lawsuits. In all these lawsuits, the Corporation has and will continue to vigorously defend its position.

During the quarter ended April 30, 2020, the Corporation was the subject of certain class actions in connection with the reimbursement of customer deposits for flights canceled in connection with the COVID-19 pandemic. Some of these class actions could entail significant costs which will remain uncertain until one or more events occur or not. To date, the outcome of these class actions is impossible to predict with certainty and the financial effect that could result from it cannot be reliably estimated. Most of the amounts that may have to be paid in connection with class actions are included in Customer Deposits and deferred revenue. If the Corporation had to pay an amount related to class actions, the unfavorable effect of the settlement would be recognized in the consolidated statement of income and could have a very unfavorable effect on cash.

## Note 15 GUARANTEES

In the normal course of business, the Corporation has entered into agreements containing clauses meeting the definition of a guarantee. These agreements provide compensation and guarantees to counterparties in transactions such as operating leases, irrevocable letters of credit and collateral security contracts.

These agreements may require the Corporation to compensate the counterparties for costs and losses incurred as a result of various events, including breaches of representations and warranties, loss of or damages to property, claims that may arise while providing services and environmental liabilities.

Notes 7, 9, 17, 24 and 25 to the consolidated financial statements for the year ended October 31, 2019 provide information about some of these agreements. The following constitutes additional disclosure.

### LEASES

The Corporation's subsidiaries have general indemnity clauses in many of their airport and other real estate leases whereby they, as lessee, indemnify the lessor against liabilities related to the use of the leased property. These leases expire at various dates through 2037. The nature of the agreements varies based on the contracts and therefore prevents the Corporation from estimating the total potential amount its subsidiaries would have to pay to lessors. Historically, the Corporation's subsidiaries have not made any significant payments under such agreements and have liability insurance coverage in such circumstances.

### COLLATERAL SECURITY CONTRACTS

The Corporation has entered into collateral security contracts with certain suppliers. Under these contracts, the Corporation guarantees the payment of certain services rendered that it undertook to pay. These contracts typically cover a one-year period and are renewable.

The Corporation has entered into collateral security contracts whereby it guarantees a prescribed amount to its customers, at the request of regulatory agencies, for the performance of the obligations included in mandates by its customers during the term of the licences granted to the Corporation for its travel agent and wholesaler operations in the Province of Québec. These agreements typically cover a one-year period and are renewable annually. As at April 30, 2020, the total amount of these guarantees unsecured by deposits amounted to \$494. Historically, the Corporation has not made any significant payments under such agreements. As at April 30, 2020, no amounts had been accrued with respect to the above-mentioned agreements.

### IRREVOCABLE CREDIT FACILITY UNSECURED BY DEPOSITS

In addition, the Corporation has a guarantee facility that is renewable in 2020. Under this agreement, the Corporation may issue collateral security contracts with a maximum three-year term and for a total amount of \$50,000. As at April 30, 2020, an amount of \$23,807 had been drawn down under the facility.

## Note 16 SEGMENTED DISCLOSURE

The Corporation has determined that it conducts its activities in a single industry segment, namely holiday travel. With respect to geographic areas, the Corporation's operations are mainly in the Americas. Revenues and non-current assets outside the Americas are not material. Therefore, the consolidated statements of income (loss) and consolidated statements of financial position include all the required information.

